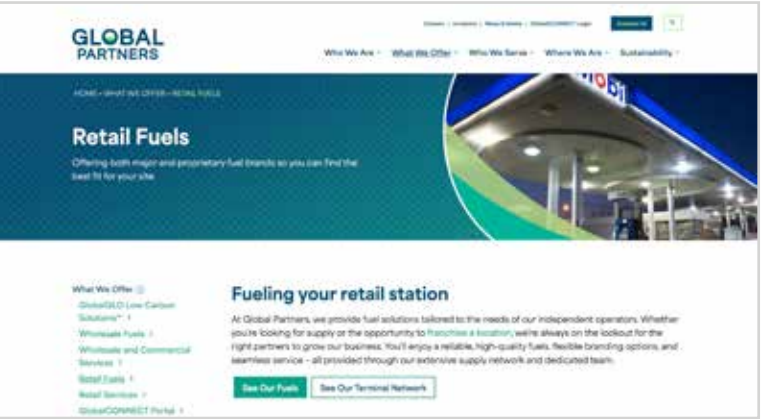
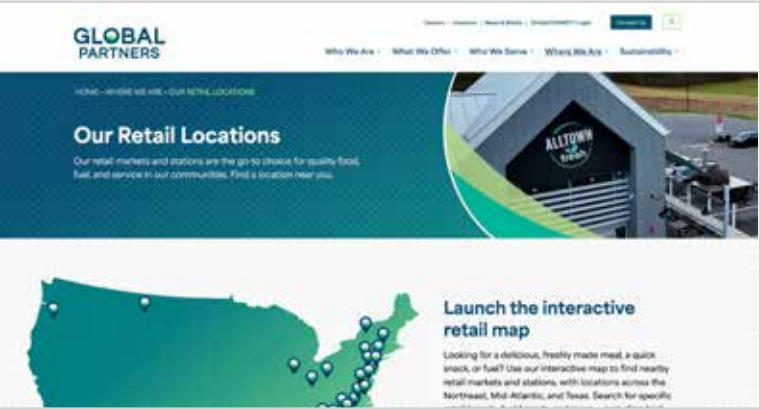
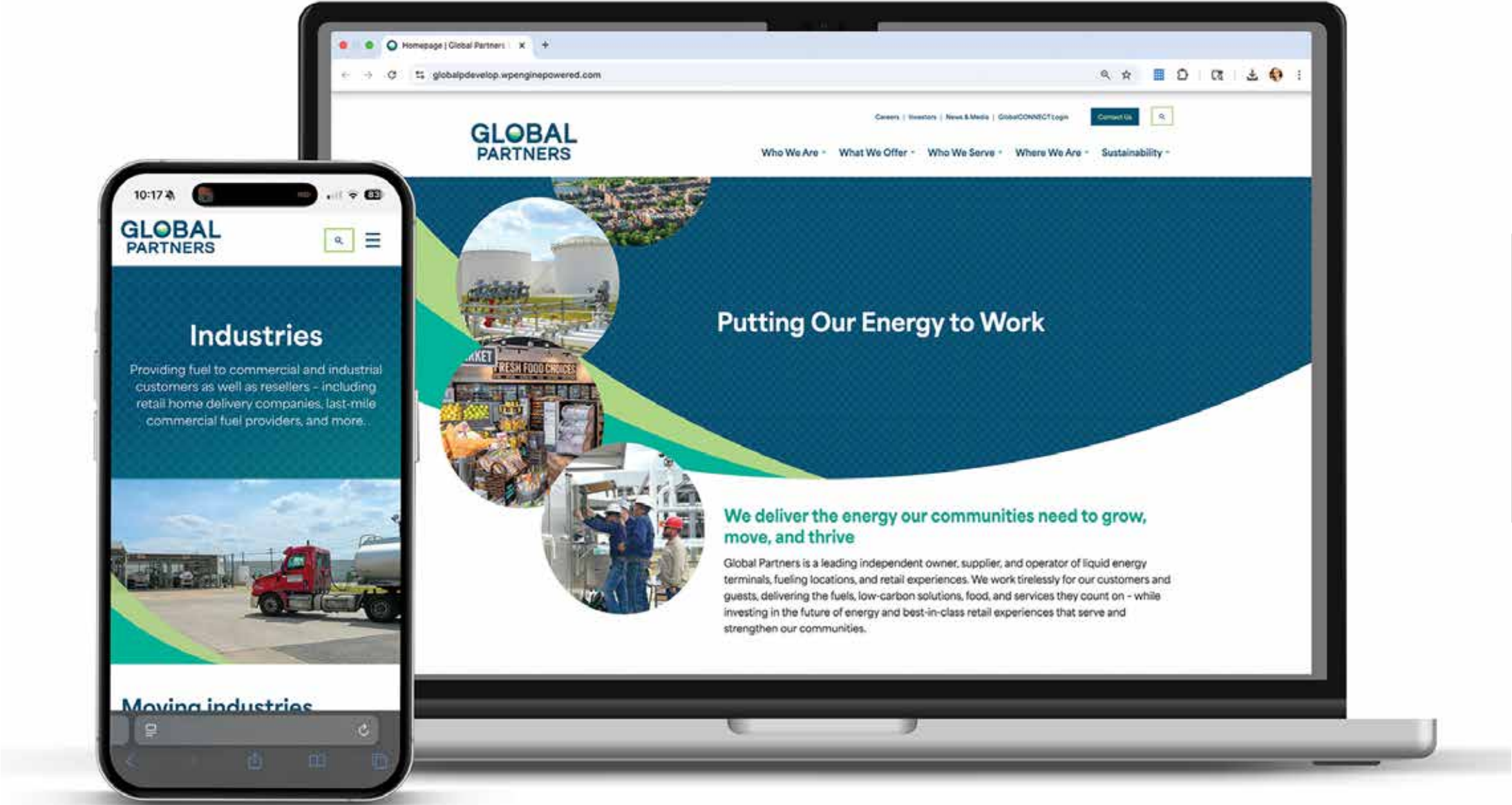




GLOBAL PARTNERS

Putting Our Energy to Work

Reliable bunker supply you can count on—by barge and truck from the Northeast to the Gulf.

Global Partners provides consistent, high-quality marine fuels across key U.S. ports. Our team works hard to keep your fleet moving safely, efficiently, and on time.

Fuels Available:

USLD (15ppm Sulfur)

MGO (0.10% Sulfur)

IFO 30, 80, 180, 380

RMK 500, 700

RMG 0.50 Sulfur

Locations:

Portland, ME

Portsmouth, NH

Boston, MA

Providence, RI

New York Harbor, NY

Philadelphia, PA

Delaware City, DE

Baltimore, MD

Houston, TX

Freeport, TX

Port Arthur, TX

Beaumont, TX

Lake Charles, LA

Call us today:

MARKETING/SALES:

DANA FRAKTMAN

781-929-3258

DAN COUGHLIN

781-697-1889

OPERATIONS:

RYAN MONAGHAN

781-296-0396

Bunkers@globalp.com

www.globalp.com



GLOBAL PARTNERS

What are the benefits of becoming a wholesale customer with us?

FLEXIBLE PRICING STRUCTURES

24/7 OPERATIONAL SUPPORT

ADVANCED ALLOCATION MANAGEMENT

GLOBAL CONNECT PORTAL

Reliable national supply, delivered through our integrated terminal network:

Port Everglades, FL (3): 1,805K

Tampa, FL: 540K



GLOBAL PARTNERS

Global Partners is the strategic choice for your Bioheat® supply and motor fuel needs.

INFRASTRUCTURE-DRIVEN RELIABILITY

SCALABLE SOLUTIONS

SUSTAINABILITY LEADERSHIP

PROVEN INDUSTRY PARTNER

Reliable national supply, delivered through our integrated terminal network:

New Haven, CT | East Haven, CT | Bridgeport, CT | Wethersfield, CT | Plainfield, CT



GLOBAL PARTNERS

Putting our energy to work.

At Global Partners, we've always worked hard to deliver our customers the value-added fuels they need to sustain success. We pledge to deliver reliable fuels that enable our customers to succeed in a changing environment. Learn more about how Global is evolving to meet your energy needs now, and in the future. Visit us at www.globalp.com, call the Sales Desk: 1-800-685-7222 or scan the QR code for more info.

We look forward to working with you!

John McCusker

VP, Wholesale Fuels

781-398-4417

JMcCusker@globalp.com

Bryan Danahy

Sales

781-296-2233

Bryan.Danahy@globalp.com





GLOBAL PARTNERS

Powering your growth, building your legacy.

We treat your business like our own – providing personalized programs and professional guidance.

• Competitive Pricing

• Strong Portfolio of Branded Fuel Options

• Supply and Delivery Reliability

• Fuel Quality and Consistency

• Capital Improvement Assistance

• Sustainability and Future Growth Guidance

CONTACT US TO LEARN MORE:

Brittany Eldredge, Area Manager

339.222.8845

brittany.eldredge@globalp.com



800 South Street, Suite 500 • Waltham, MA • www.globalp.com



GLOBAL PARTNERS

Putting Our Energy to Work

Our Massachusetts Presence

Company Overview

For over 90 years, Global Partners has kept Massachusetts growing, moving, and thriving. We provide essential energy solutions, create jobs, and support local communities while driving sustainability initiatives in our evolving energy landscape.

Economic Impact

Jobs and Workforce

• Supporting 4,863 employees and counting across the country, totaling \$269,707,237.74 in total compensation.

• Average compensation for Waltham headquarters-based employees is \$140,496.03, resulting in average employee state taxes on compensation of \$1,407.96.

Wholesale and Retail Fuel

• Sold over 340 million gallons of fuel to MA customers in 2024, averaging ~931,000 gallons per day.

• We own and operate 365 retail stations across the US.

• Global sells fuel through 54 terminals in the US - 2 in MA, and 17 terminals in the Northeast region.

• We enable 242 companies to deliver heating oil to end users - including power plants that ensure power generation continues if natural gas service is interrupted.

• In 2024, we provided 7.3 million gallons of fuel to 287 individual public sector and municipal service customers including police, fire, school districts, DOTs, hospitals, and more.

State Taxes

• In 2024, Global paid a total of \$126,113,784 in taxes to the state of Massachusetts, including \$6,705,719 in property taxes, \$114,076,141 in motor fuel taxes, and \$4,375,924 in sales taxes.

Community Support

• Global Partners donated 22,000 gallons of heating oil across the Northeast to keep families warm last winter.

• For 2024-2025, Global Partners is the official fuel partner of the Greater Boston Food Bank, committing to cover the entire transportation costs of delivering nearly 90 million meals to families in need.



GLOBAL PARTNERS

Putting Our Energy to Work

Continuing to Deliver. Committed to your Success.

Putting our energy to work for you – for over 90 years.

At Global Partners, our commitment to serving our customers throughout the Northeast runs deeper than ever. We understand that your success depends on reliable supply, quality products, and personal service – which is why we continue to expand and enhance everything we offer.

Enhanced Distribution Network

• Strategic and expansive network of 54 bulk facilities

• We continue to enhance our terminals to maximize loading efficiencies

• For your convenience, we also have 28 inland locations

Premium Product Portfolio

• Value-added proprietary premium products to support your fleet and your customers year-round

• Reach out to your Global Marketing Representative for additional information on Heating Oil Plus®, Diesel One® and SubZero®

Complete Business Solutions

• Global Connect - One-stop-shop Customer Resource Center

• Multiple pricing options and programs tailored to your specific needs

• Dedicated sales team with deep industry expertise

Learn more about how Global is evolving to meet your energy needs now, and in the future. Visit us at www.globalp.com, call 1-800-685-7222, or scan the QR code for more info.





Laura Dalrymple • Iwalukevich@gmail.com • www.lauradalrymple.com

GlobalGLO

Low Carbon Solutions™



GlobalGLO
Low Carbon Solutions™



Combining GlobalGLO Low-Carbon Solutions™ with Our Consulting Services

Meeting today's energy demands while reducing emissions is no longer a choice, but a business imperative that serves the environment and your company's competitive edge.

GlobalGLO™ is a suite of ready-to-implement fuel products that make it easy to do just that. When coupled with our consulting services on topics ranging from public policy to public relations support, we can help you and your colleagues understand opportunities and challenges within a rapidly evolving environment.

These diverse offerings give Global's customers the ability to adapt to regulatory changes, market conditions and customer preferences - putting the power in your hands to be an energy leader.

In addition to renewable fuels such as Renewable Diesel, GlobalGLO™ offers compensated fuels solutions that combine traditional and/or low-carbon fuels with Voluntary Carbon Offsets (VCOs) that Global procures and retires. This range of products and advice can help your business to meet its sustainability goals, differentiate your company from the competition, or gain an edge in obtaining contracts that increasingly include sustainability preferences.





GlobalGLO™ Low Carbon Solutions™ Overview

GlobalGLO
Low Carbon Solutions™

GlobalGLO Low-Carbon Solutions™: How our program works

Meeting today's energy demands while reducing emissions is no longer a choice, but a business imperative that serves the environment and your company's competitive edge. GlobalGLO™ is a suite of ready-to-implement fuel products that make it easy to do just that.

These diverse offerings give Global's customers the ability to adapt to regulatory changes, market conditions and customer preferences - putting the power in your hands to be an energy leader.

GlobalGLO™ offers compensated fuels solutions that pair traditional and/or low-carbon fuels with Voluntary Carbon Offsets (VCOs) that Global procures and retires to help your business reach its targets.



GlobalGLO
Low Carbon Solutions™

GlobalGLO Low-Carbon Solutions™: How our program works

Meeting today's energy demands while reducing emissions is no longer a choice, but a business imperative that serves the environment and your company's competitive edge. GlobalGLO™ is a suite of ready-to-implement fuel products that make it easy to do just that.

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GlobalGLO™ offers compensated fuels solutions that pair traditional and/or low-carbon fuels with Voluntary Carbon Offsets (VCOs) that Global procures and retires to help your business reach its targets.

Contact us today and let us help you fuel the future, sustainably:

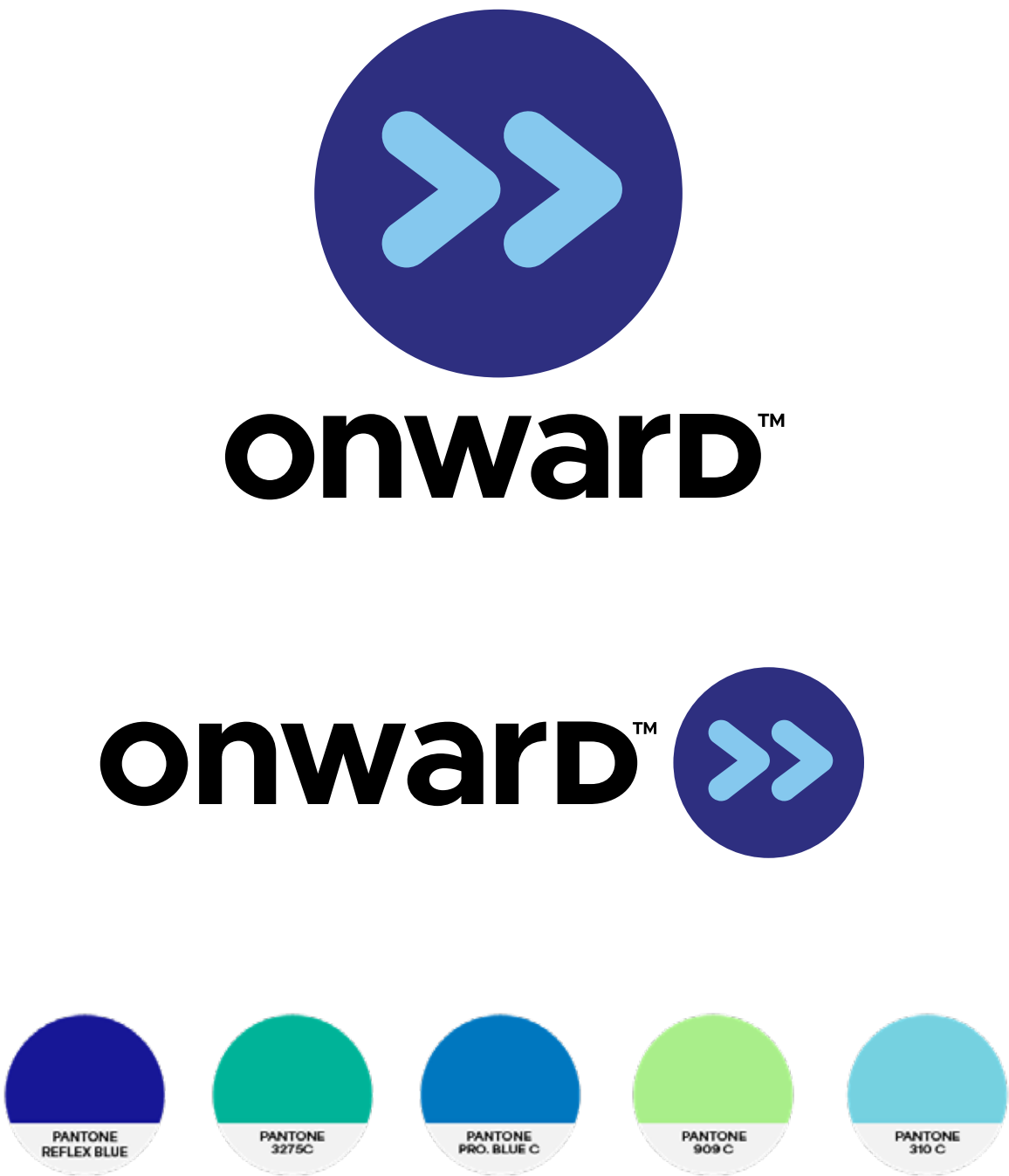
J.W. Hackett
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781-398-4423

Jon Dryja
jonathan.dryja@globalp.com
781-697-1655

www.globalp.com/about-globalglo

LEARN MORE: 

Laura Dalrymple • lwalukevich@gmail.com • www.lauradalrymple.com



Mission, Vision, Value Proposition

Mission Statement:

Onward provides a reliable source of fuel that keeps you moving forward, wherever your journey may lead. Our modern, well-lit, and well-maintained stations provide a welcoming fueling experience that keeps guests moving forward on their journeys with confidence and ease.

Value Proposition:

Onward offers a hassle-free fueling experience with modern, well-maintained stations that prioritize efficiency and convenience. We understand that our customers have places to be, so we ensure a quick and reliable experience that keeps them moving forward without unnecessary delays.

Vision Statement:

To be the preferred pit stop for travelers, known for our clean facilities, friendly and efficient service, and commitment to getting customers back on the road quickly.

Example Guest Personas



Name: Alex
Age: 35
Occupation: Sales Representative

Characteristics:

- Always on the go, traveling frequently for work
- Values efficiency and time management
- Appreciates cleanliness and well-maintained facilities
- Seeks convenience in all aspects of life
- Prefers straightforward, no-frills services
- Relies on their vehicle for both work and personal life
- Tech-savvy, but not interested in complicated processes



Name: Sarah
Age: 32
Occupation: Stay-at-Home Mom

Characteristics:

- Busy managing household and family activities
- Often running multiple errands in a single trip
- Seeks predictability in her routines
- Needs reliability with her errands; a hiccup can mean a ruined schedule
- Values safety and cleanliness, especially when children are in the car
- Appreciates convenience and efficiency to maximize limited free time
- Budget-conscious, but willing to pay for reliable service
- Values friendly, approachable service



onward™ 

**Fuel up.
Drive
Onward.**

Fuel up. Drive Onward.

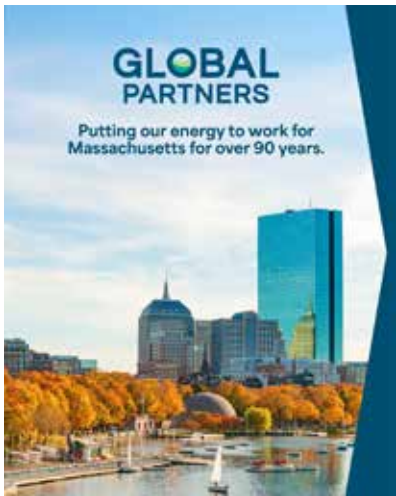
Onward. Where the Journey Begins.







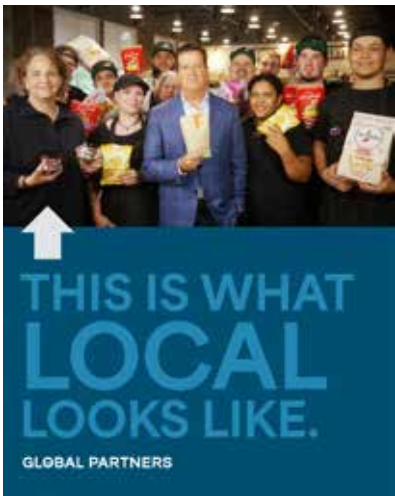




GLOBAL PARTNERS
Putting our energy to work for Massachusetts for over 90 years.

"We believe deeply in this state—in its people, its potential, and its promise. And we are ready to put that belief and that energy to work—delivering the stability, investment, and innovation that will revolutionize the travel plaza experience for Massachusetts."

Eric Slifka
President and CEO
Global Partners



THIS IS WHAT LOCAL LOOKS LIKE.
GLOBAL PARTNERS

MassDOT Math 101: KPMG and Lost Revenues

On revenue from MassDOT's gas tax

Global Partners

Applegreen

MassDOT would reach today's rent levels by:

2025 2034 2053

...Nearly 20 years in lost revenues!

	GLOBAL PARTNERS	APPLEGREEN/BLACKSTONE
TOTAL GUARANTEED RENT	\$152 BILLION	\$423 MILLION UP TO \$994 MILLION (VARIABLE BASED ON SALES)
FUEL RENT	\$0.12/GALLON	\$0.072/GALLON (DROPPING TO \$0.059/GALLON)
GROSS SALES RENT	10%	13.8% (DROPPING TO 6.32%)
ANNUAL GUARANTEED RENT	\$25 MILLION STARTING RENT/YEAR (FIRM)	\$16.4 MILLION (DROPPING TO \$14.3 MILLION (ESTIMATED BY APPLEGREEN))
SUPPLIER DIVERSITY COMMITMENT	8% OF CONTRACT VALUE (WITH 10% GOAL)	2% OF CONTRACT VALUE (WITH 10% GOAL, INCLUDES APPLEGREEN STAFF)

OUR HEARTS ARE WITH TEXAS.

"It makes Global Partners look like the only sober adult in a room full of a political frat party."

Mike Urban
Host of the Mike Urban Show
www.thankmikeshow.com

**CHOOSE PARTNERSHIPS.
CHOOSE LOCAL.
CHOOSE GLOBAL PARTNERS.**

SUPPORTING MASSACHUSETTS VALUES IN PUBLIC CONTRACTING

THE FIGHT FOR MASSACHUSETTS ISN'T OVER.

THANK YOU.

Loading...

Let your voice be heard.

	GLOBAL PARTNERS	APPLEGREEN/BLACKSTONE
TOTAL GUARANTEED RENT	\$152 BILLION	\$423 MILLION UP TO \$994 MILLION (VARIABLE BASED ON SALES)
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Because numbers don't lie.

Massachusetts is about to leave money on the table that could support our communities.

Our fight isn't over.

Reach out to your representatives today.

if/when you get a chance, can you pls give me a call?

Time sensitive?

Don't want to interrupt your night, but if we could connect tomorrow am, that would be amazing

Pls & Ty. Just a quick gut check

Scott, I hope all is well. It appears one of the Oyster Harbors members, who is a close friend of mine, Brian Dacey is now leading the effort on this matter. Would you mind if I had him reach out to you? Thank you so much for your support.

Sure thing. If it's the same Brian I know him. I can arrange a call with him and Matt. Thanks!!

Tomorrow, MassDOT will face questions about opaque procurement practices and hidden conflicts of interest between the Selection Chair and the winning bidder's team.

Because Massachusetts deserves answers.

GLOBAL PARTNERS
Putting Our Energy to Work

Global Partners	Golden Globals - Event Conceptual and Creative Direction, logo design, video creative direction
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Global Partners	MassDOT Service Plaza Political Activism Campaigning: Social and Traditional Media, Video
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All eyes are on MassDOT.

Responsible leaders wait.
\$900M at stake. Why rush now?

LEARN MORE

GLOBAL PARTNERS

Why the Rush?

Legislators must demand
MassDOT wait for the
Senate investigation.

LEARN MORE

GLOBAL PARTNERS

GLOBAL PARTNERS

Supporting
Massachusetts
for over
90 years.

LEARN MORE



GLOBAL PARTNERS

Supporting Massachusetts
for over 90 years.

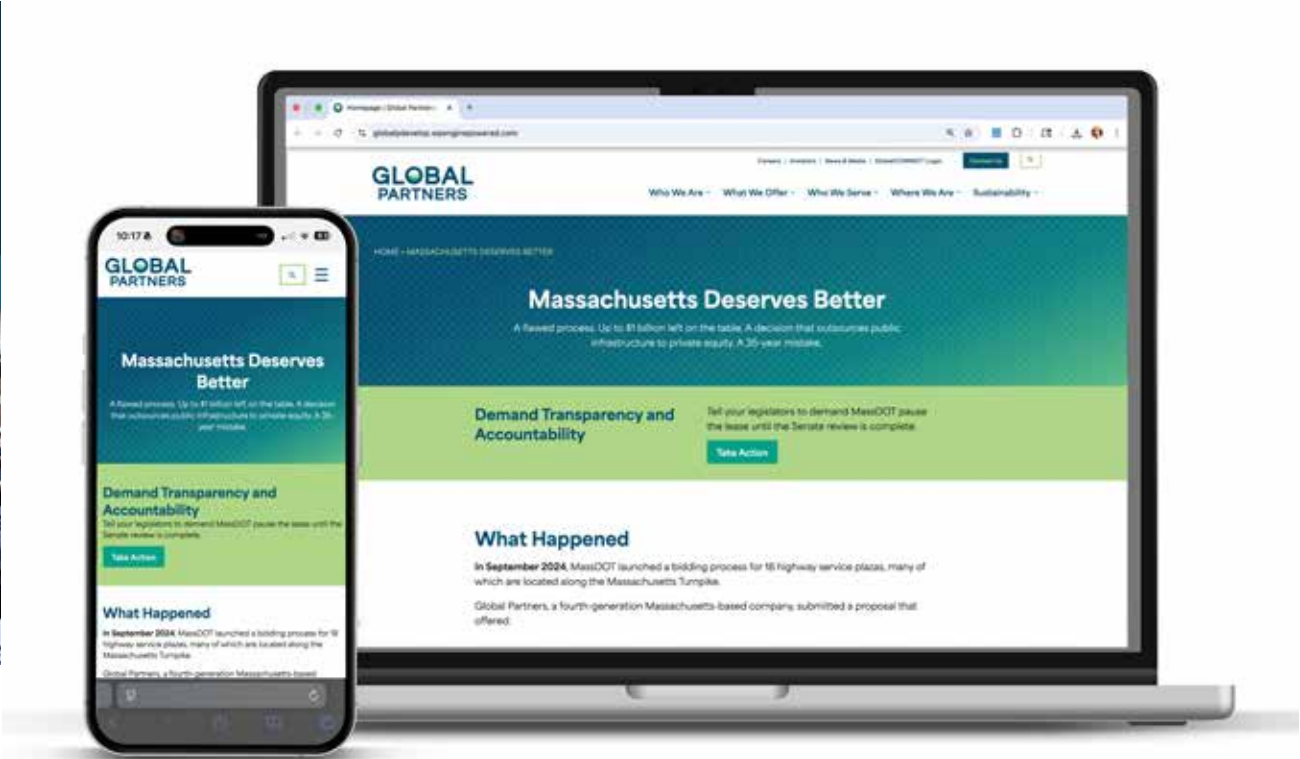
LEARN MORE



GLOBAL PARTNERS

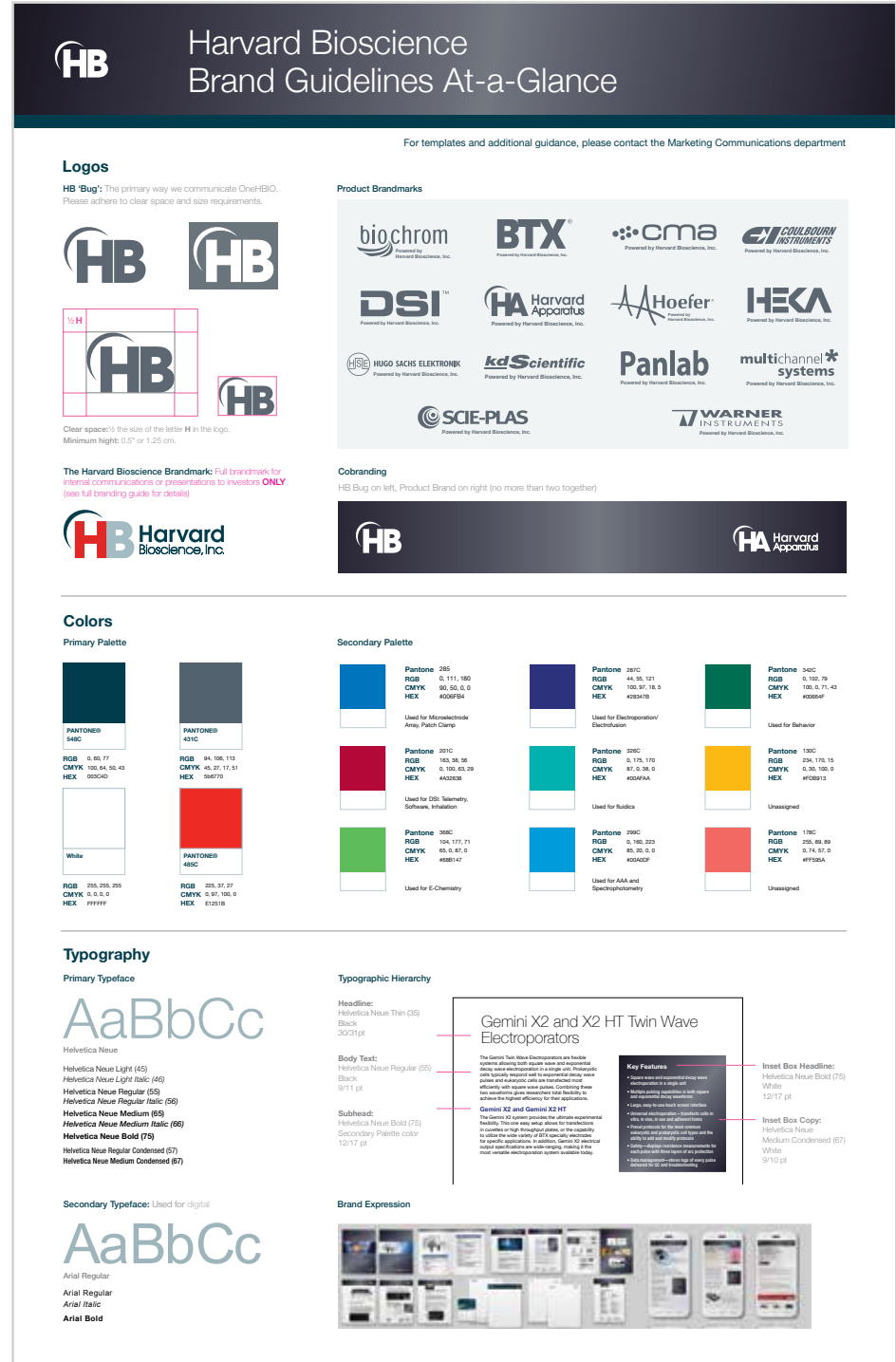
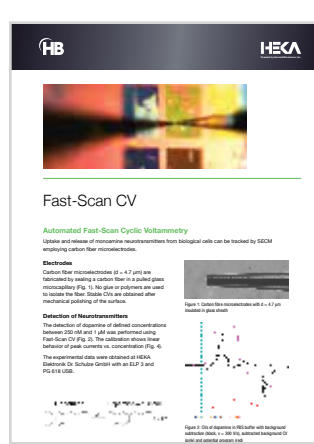
Supporting Massachusetts
for over 90 years.

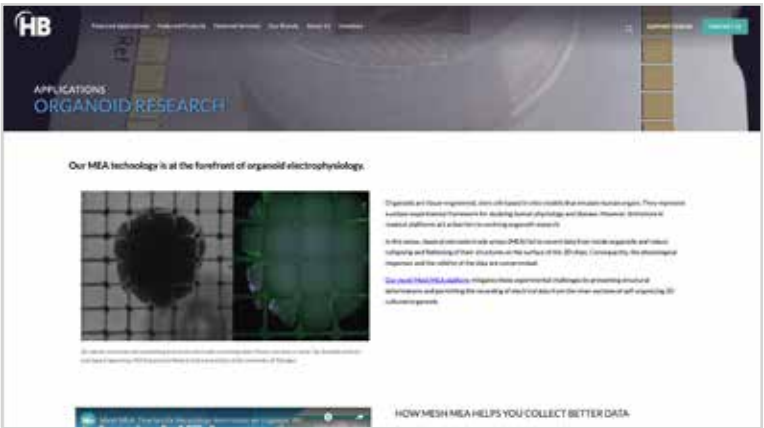
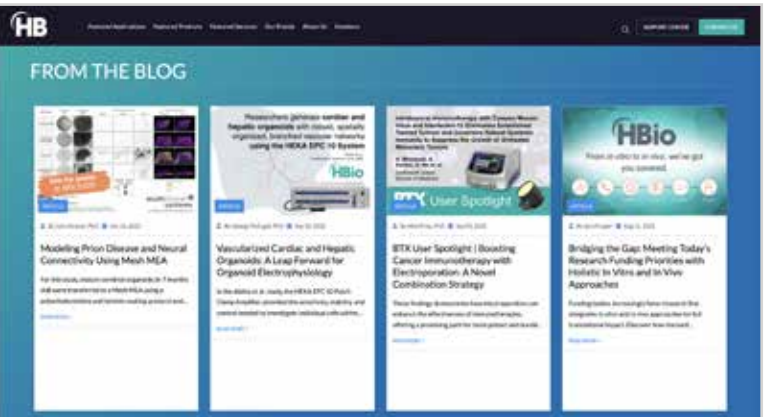
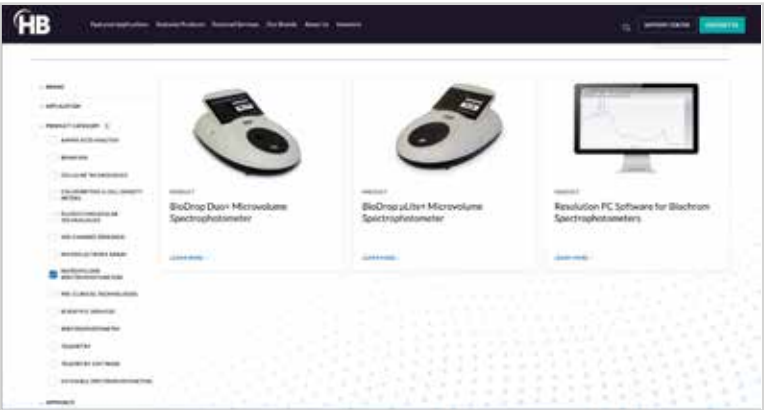
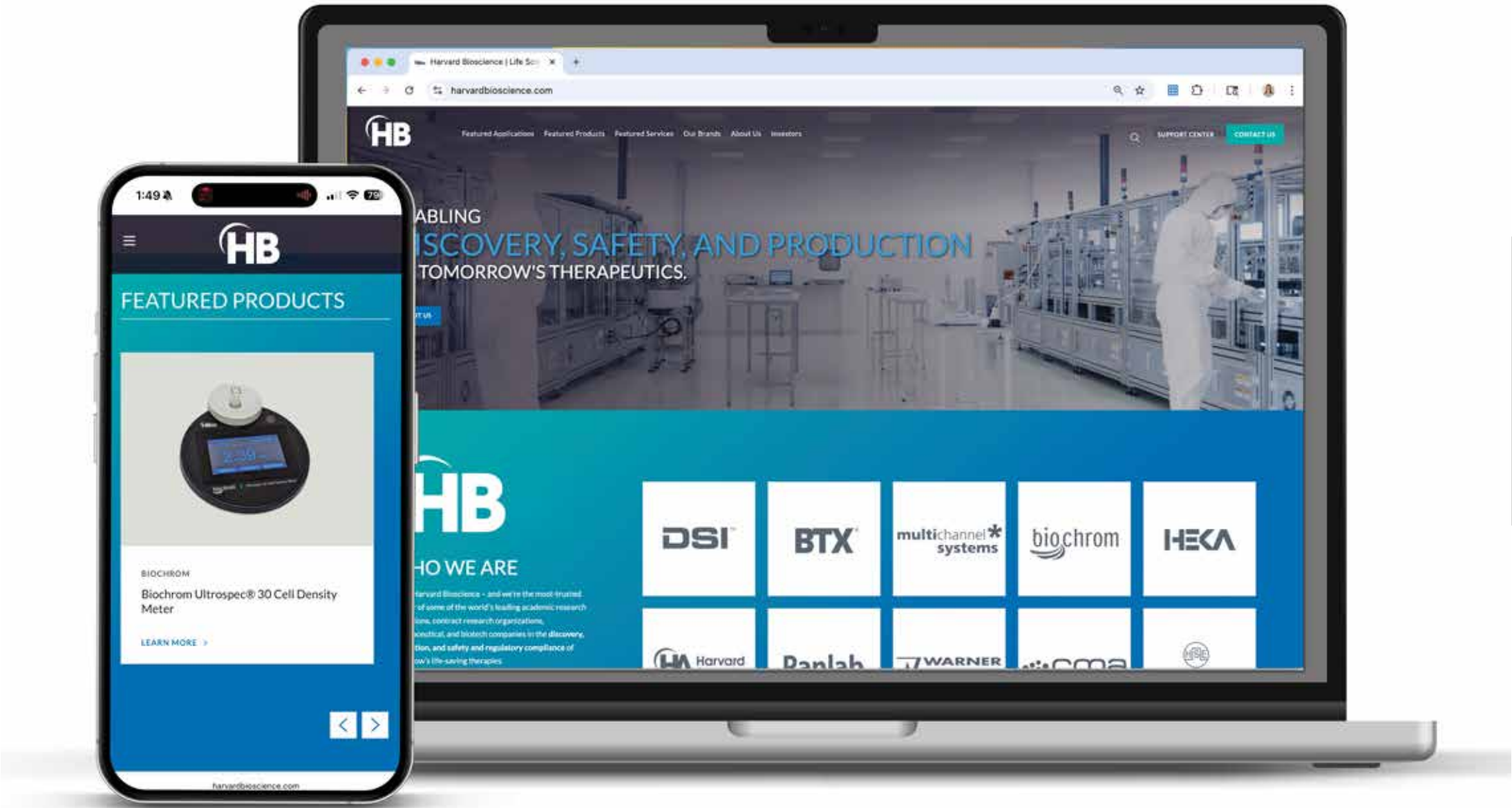
LEARN MORE



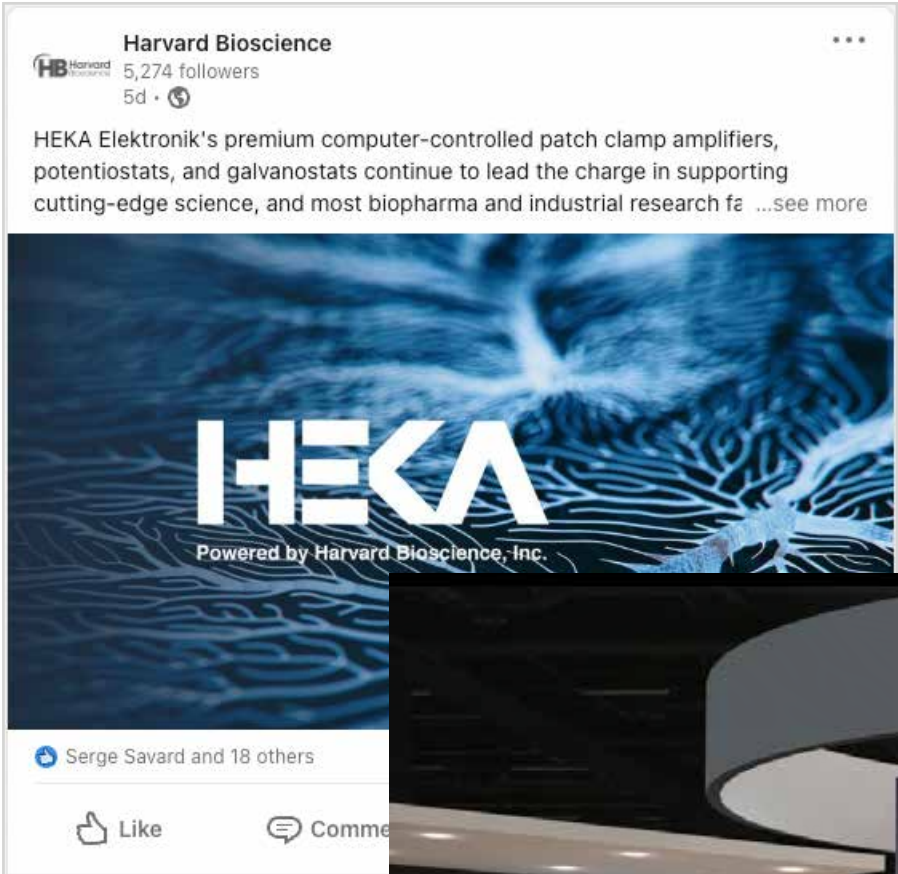
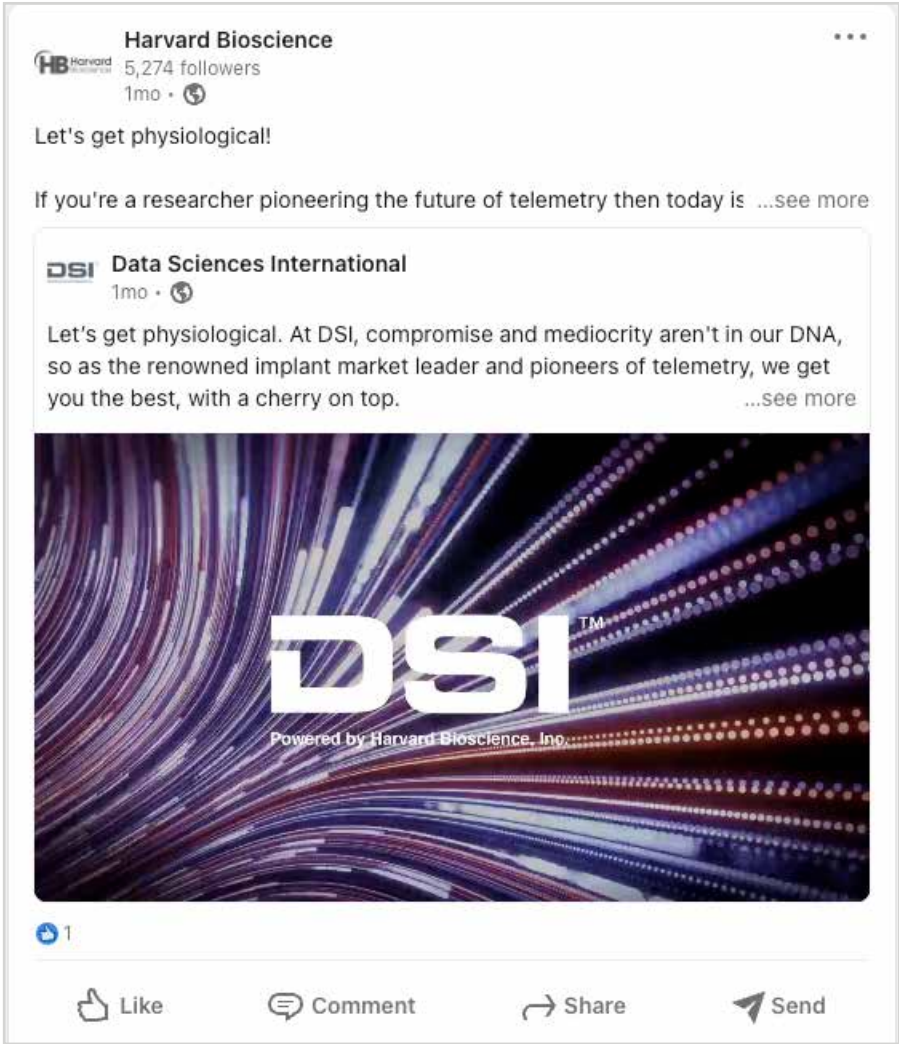
Global Partners	Internal brand extensions
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NOW AVAILABLE:

Continuous Glucose Telemetry Sales Kit





Staples	Private brand packaging design system conceptualization, development, design, creative direction of production design teams
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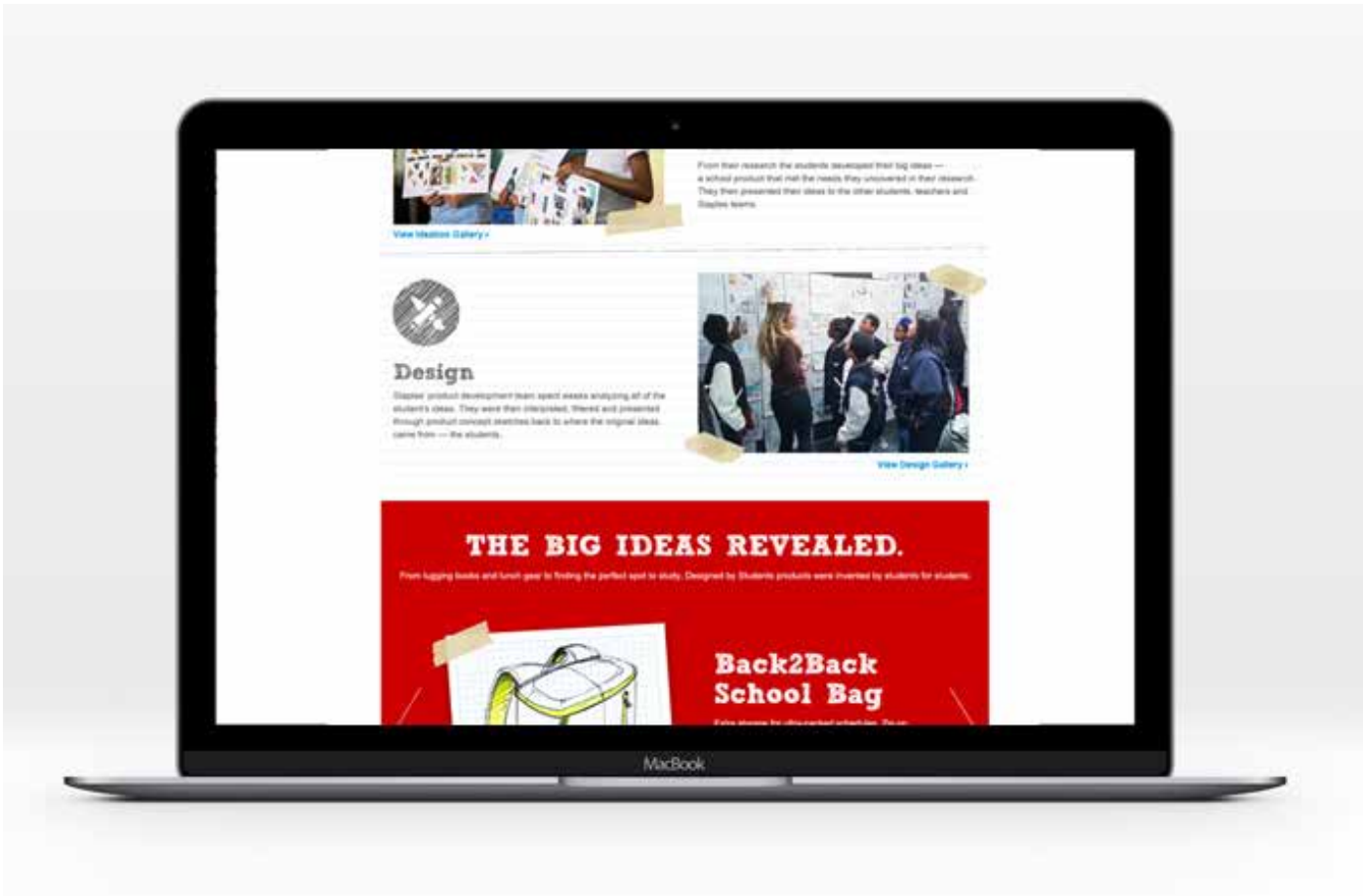








Staples	Back to School product packaging conceptualization, design, illustration, photography, microsite design, digital ads
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Previous logo:

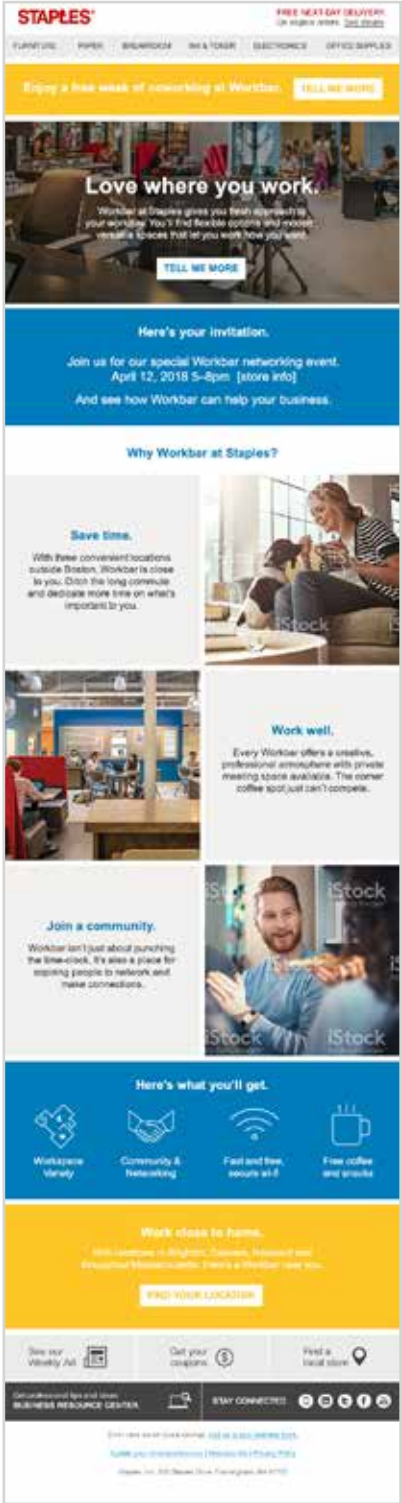
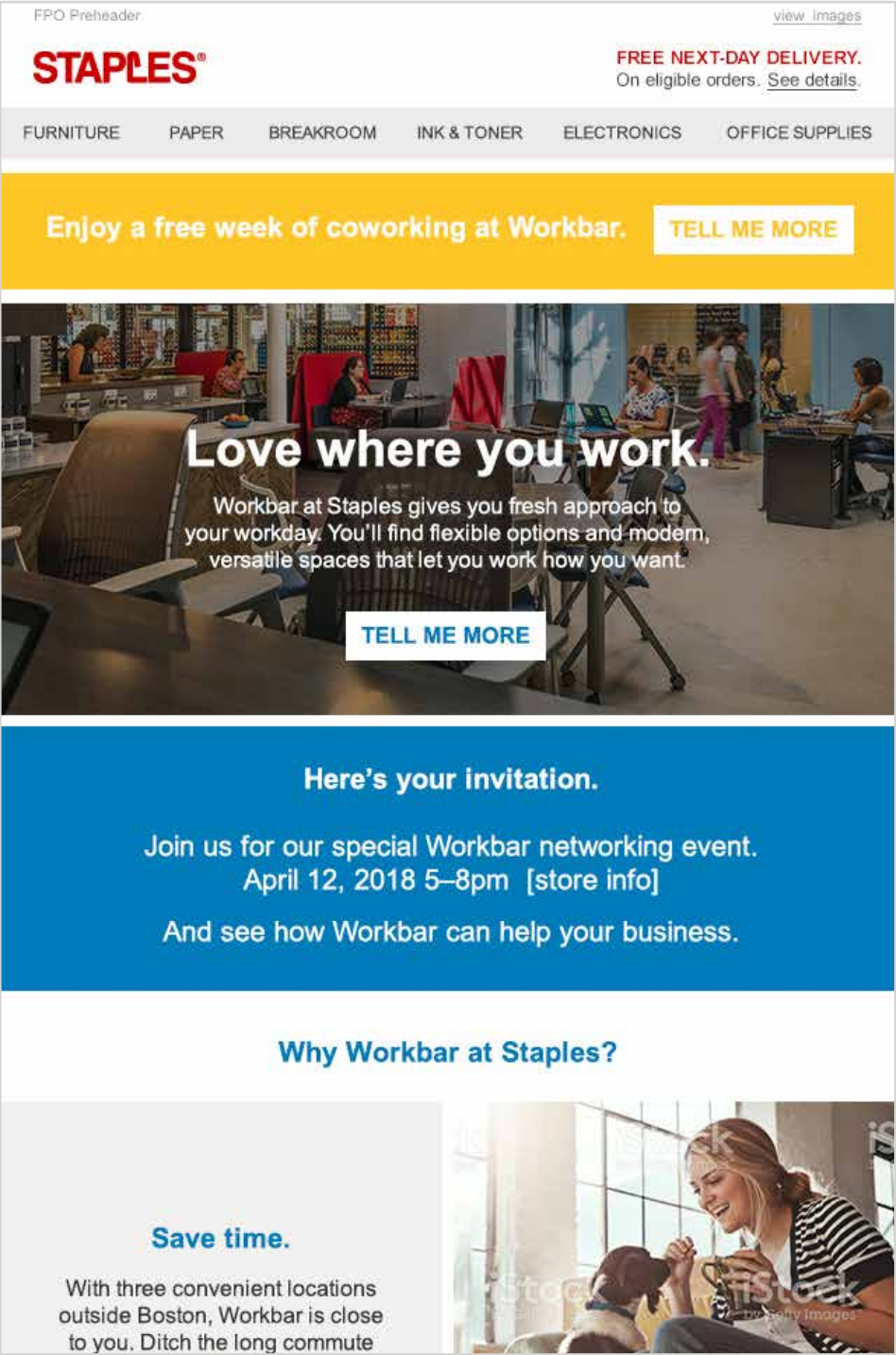


Redesigned:











STAPLES

ONE TOUCH

REDUCED EFFORT STAPLERS



\$5 back

with easy rebate on select One-Touch™ products. Ends 2/1/14.

STAPLES

ONE TOUCH

REDUCED EFFORT STAPLERS



\$5 back

with easy rebate on select One-Touch™ products. Ends 2/1/14.

Ansell Occupational	Brand architecture & repositioning, product brand logo and visual design development, brand guidelines writing and development, packaging design, marketing tactics, on-product indicia
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Sol-Vex®

AlphaTEC™



Before Elements

HyFlex®

ADVANCED MECHANICAL PROTECTION

AlphaTec®

ADVANCED CHEMICAL PROTECTION

TouchNTuff®

ADVANCED PRODUCT & WORKER PROTECTION



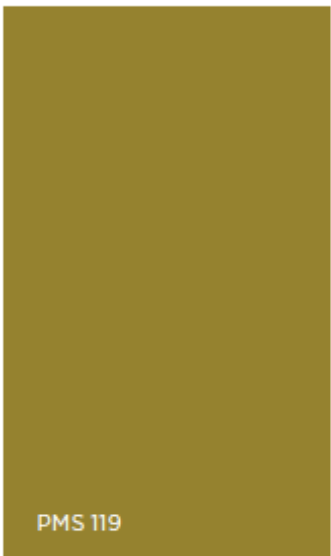
Ansell Gradient



PMS 3035



PMS
Cool Gray 8



PMS 119



PMS 606



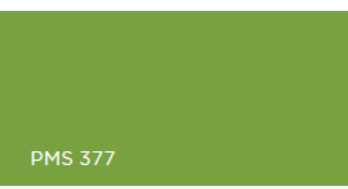
PMS 209



PMS Rubine Red



PMS 553



PMS 377

Industry

EMEA


CONSTRUCTION


FOOD


ENERGY


GLASS, STONE & CLAY


AGRICULTURE/ VITICULTURE


AUTOMOTIVE/ TRANSPORTATION


METAL FABRICATION


CHEMICAL

Americas


CONSTRUCTION


FOOD


ENERGY


CRITICAL ENVIRONMENT


FIRST RESPONDER/ DEFENSE


MANUFACTURING


OTHER OCCUPATIONS


RAW MATERIALS PROCESSING

Application Segments: Mechanical Protection


MULTI-PURPOSE


CUT-PROTECTION


OIL-REPELLENT


SPECIAL-PURPOSE

Ansell Duty Level: Mechanical


ULTRA-LIGHT


LIGHT


MEDIUM


HEAVY

Special Purpose Segments: Mechanical Protection


ANTI-VIBRATION


FIRE-RETARDANT


ANTI-STATIC


BIO-CONTAINMENT


LOW LINT


THERMAL | COLD


THERMAL | HOT


HIGH VISIBILITY

Polymer Segments: Chemical & Liquid Protection


NRL
NATURAL RUBBER LATEX


LF
LAMINATED FILM


NBR
NITRILE


NE
NEOPRENE


PVA
POLYVINYL ALCOHOL

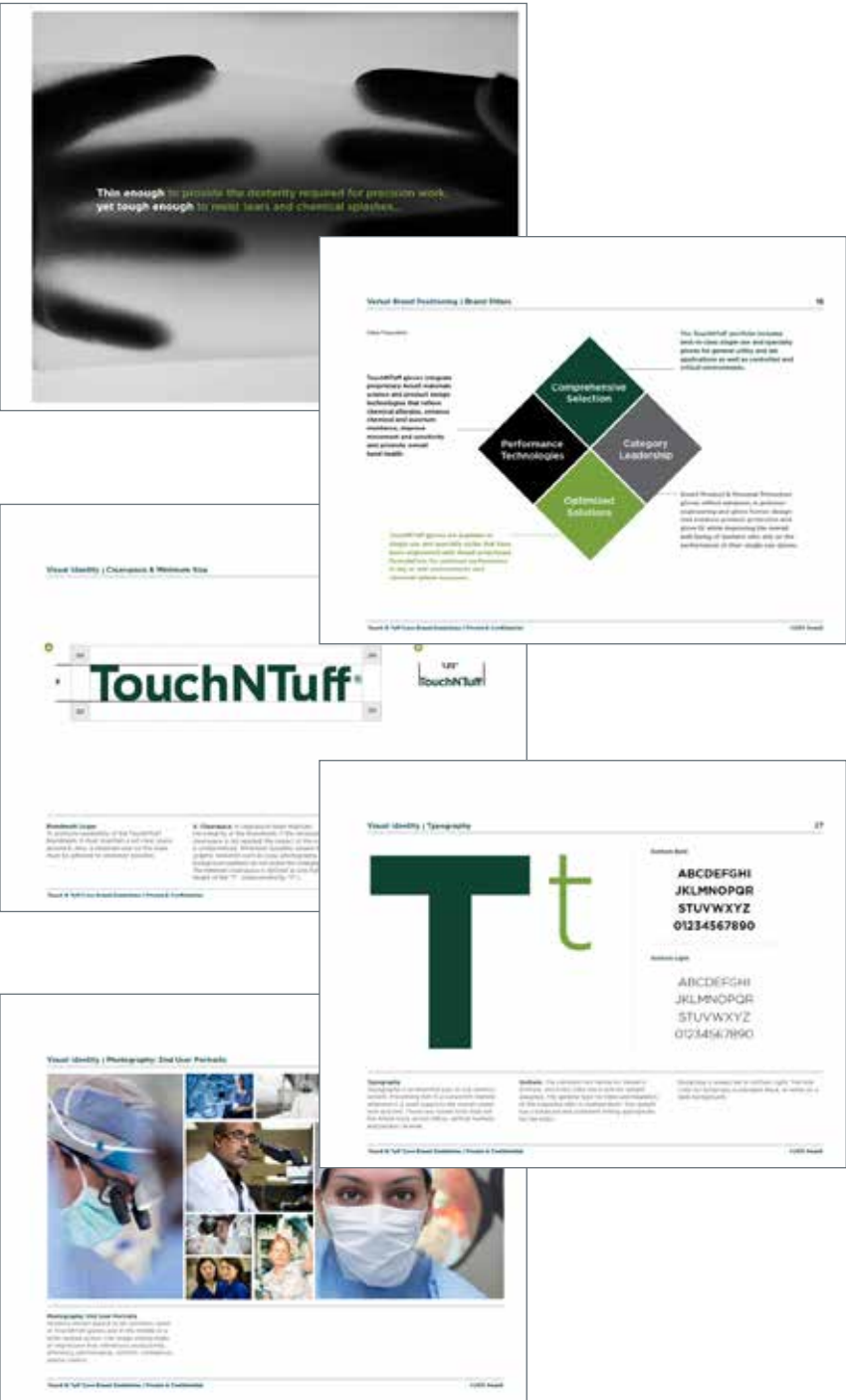
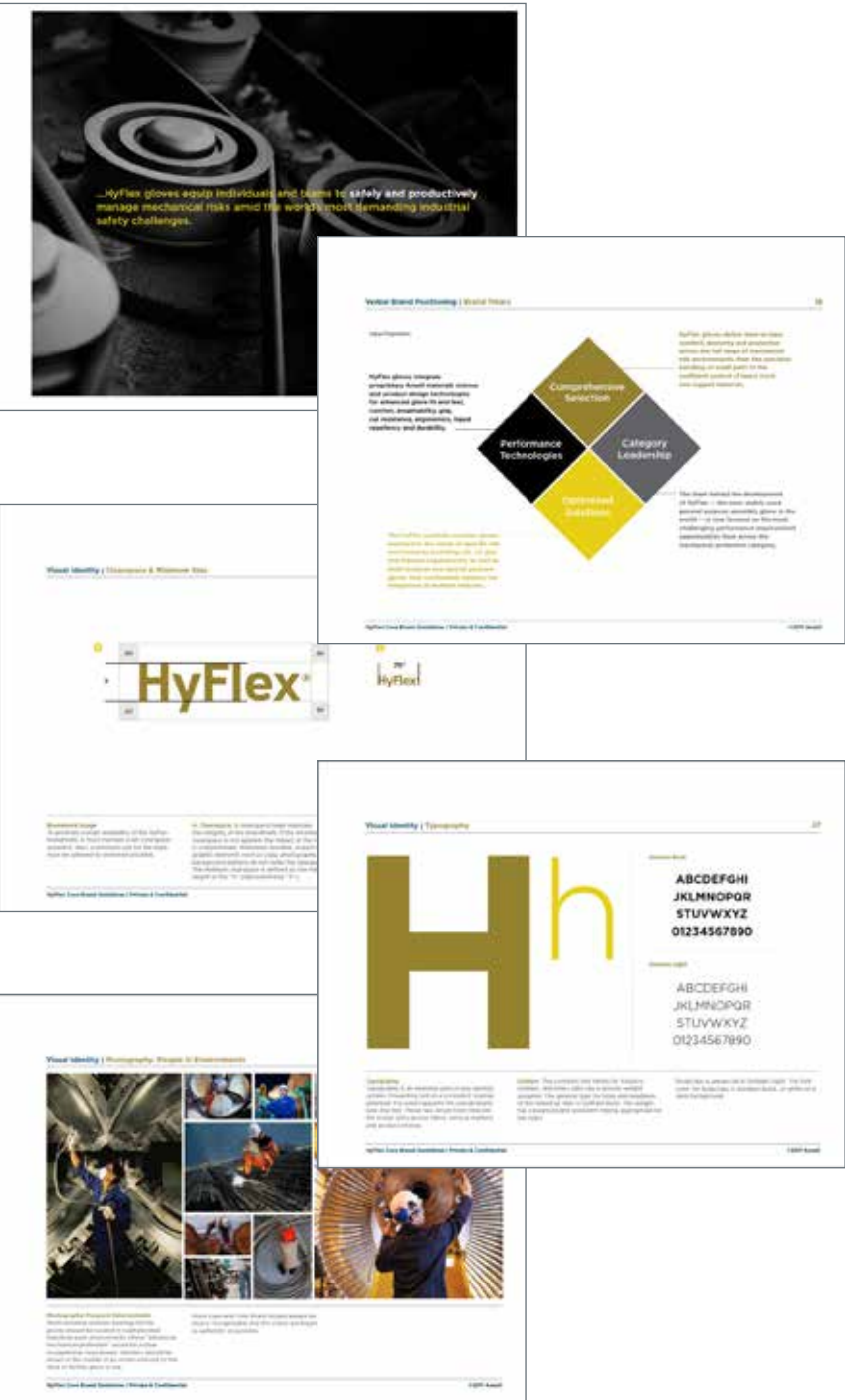

PVC
PVC / VINYL


BU
BUTYL

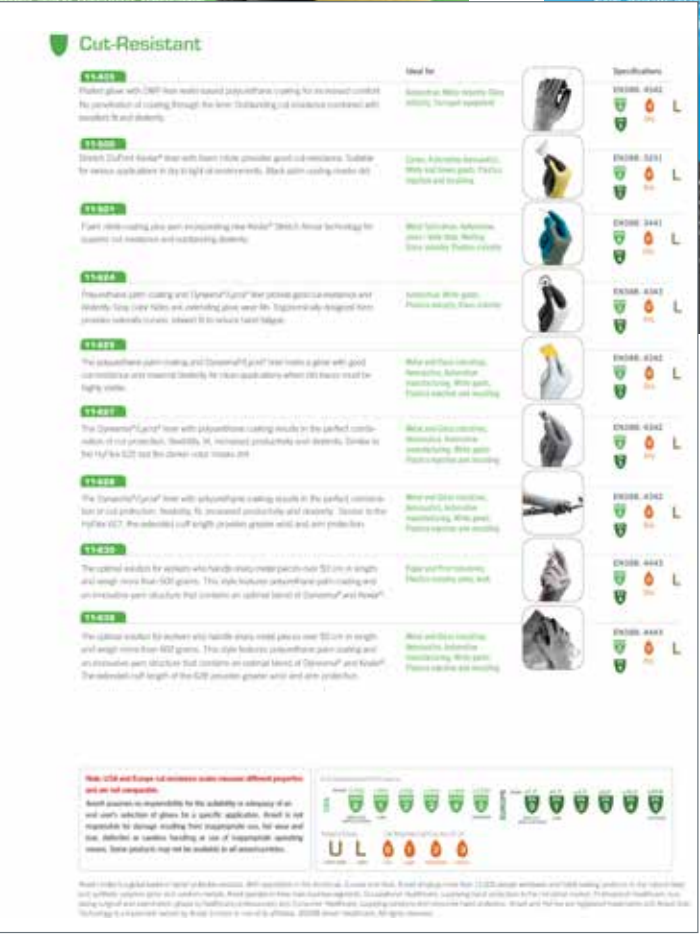
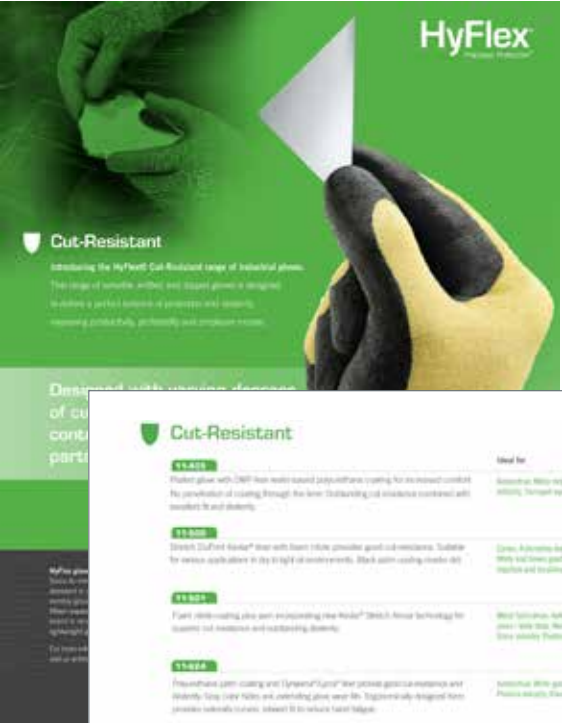

VB
VITON / BUTYL


BL
BLENDS









#1 IN COMFORT.
BECAUSE YOU TOLD US SO.*





ANSELL
#1 IN COMFORT

www.ansellsolutions.com/ehscomfort

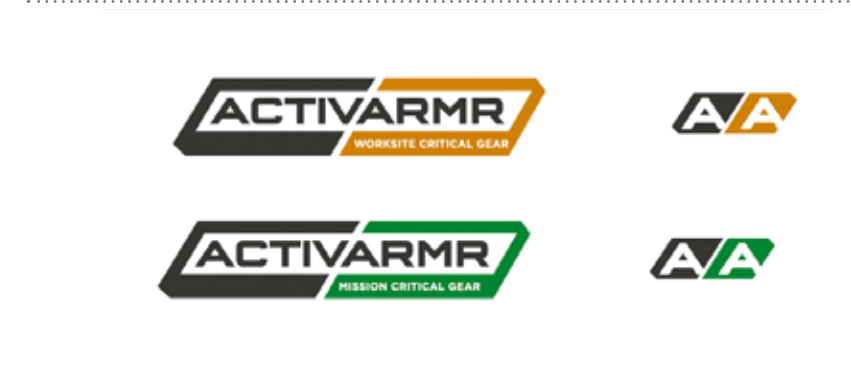
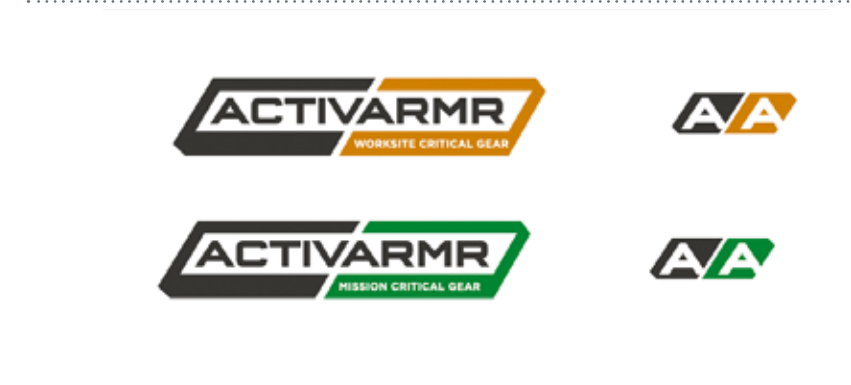
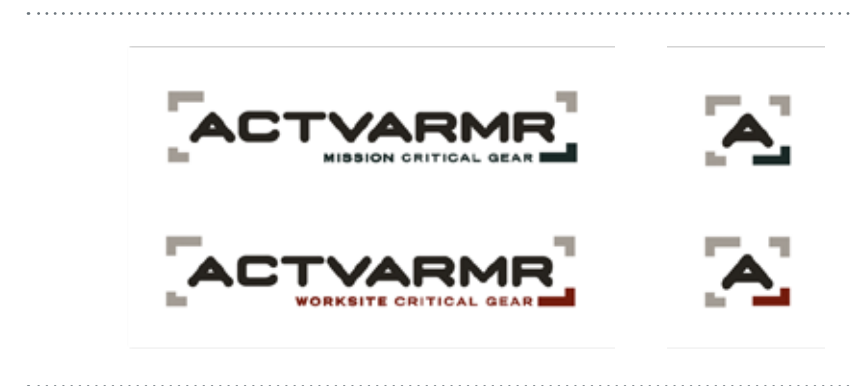
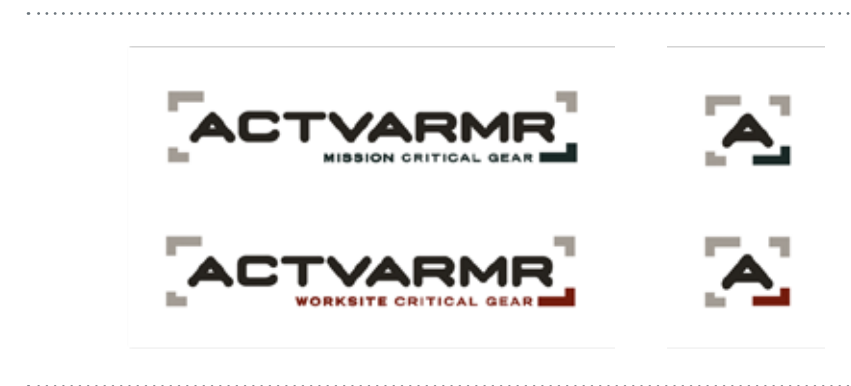
In a recent international study, workers rated Ansell the #1 industrial glove brand for comfort. Through our industry-leading Research & Development and worldwide research with glove wearers, we constantly strive to create the perfect blend of effective protection and comfortable materials. This study tells us that users agree we're getting it right. Thanks for making Ansell the clear safety-first choice when comfort counts.

*2007 Frost & Sullivan Global PPE Survey
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ACTIVARMR™
PERSONAL PROTECTIVE GEAR





Halo Pets	Brand redesign, packaging design, tradeshow and event design
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HALO

PURELY FOR PETS®



For Dogs

Spot's Stew®

Wholesome Lamb Recipe

The original. Great taste. Natural ingredients with added vitamins and minerals.

Net Wt. 13oz. (368.5 g)

Our Ingredients:

Lamb
Chicken broth
Carrots
Green beans
Beef liver
Squash
Zucchini
Celery
Peas
Mustard greens
Dicalcium phosphate
Kelp
Barley flour
Flax seed meal
Oats
Barley
Calcium carbonate
Pumpkin
Sweet Potato

PURE GOODNESS FROM PURE FOOD

- Free from byproducts and artificial preservatives, colors and flavors
- Flavored naturally without added salt or sugar
- Real food - simple ingredients with added vitamins and minerals

SPOT'S STEW® pet food was first made in Andi Brown's kitchen in 1986, a gesture of love for her pet. Spot thrived and word got around. Now, Halo brings that same recipe to dogs and cats everywhere so that your pet can reap the rewards of SPOT'S STEW®.

HOW TO FEED SPOT'S STEW® TO YOUR DOG:

Feed dog 2/3 of a can for every 20 pounds of body weight every day. After 30 minutes, remove and refrigerate any uneaten portions. Your dog has individual nutritional needs, depending upon their current health, sex, age, activity levels and climate. Feed at room temperature and always provide fresh, clean water for your dogs.

Pregnant and Nursing Dogs: Feed 2-4 times the adult requirement per day.

Puppies: Feed puppies up to 4 months the adult amount divided in 3 to 4 meals per day. Feed dogs 4 months of age through adulthood the adult amount divided in 2-3 meals daily.

Distributed by:
Halo, Purely For Pets, Inc.
12320 Race Track Road
Tampa, FL 33626
800-426-4256
www.halopets.com

Since 1986

HALO

PURELY FOR PETS®



For Dogs & Cats

Liv-a-Littles®

100% Freeze-Dried Beef Protein Treats

Net Wt. 3.0 oz. (85.0 g)

LIV-A-LITTLES® Beef protein treats let you reward your pet with the taste and benefits of a high-protein, low-carb snack. Try them as a nutritious treat or a delicious addition to a meal.

Find something to love in all our varieties: *Lamb, Chicken, Wild Salmon, and Ocean Cod.*

How to use: LIV-A-LITTLES® protein bites can be given whole or easily crumbled and added to food as a tasty incentive at mealtime.

Our Ingredients: freeze-dried beef

Guaranteed Analysis:

Crude Protein 80.0% (min)	Crude Fat 12.0% (min)
Crude Fiber 2.0% (max)	Moisture 5.0% (max)

Distributed by:
Halo, Purely For Pets, Inc.
12320 Race Track Road
Tampa, FL 33626
800-426-4256
www.halopets.com

Since 1986

HALO

PURELY FOR PETS®



For Dogs, Cats & Other Pets

Cloud Nine®

Herbal Healing Salve

Net Wt. 2 oz. (56.6 g)

ALL BETTER.

A soothing salve made of natural oils, beeswax and vitamins for skin conditions such as cuts, abrasions, and insect bites. Made with no additives or coloring agents.

Directions: Apply directly to pet's skin once or twice daily.

Each 2 oz. container contains the following:
Vegetable Oils (Soy Oil, Almond Oil, Castor Oil, Coconut Oil, Avocado Oil), Beeswax, Squalene, Carnuba (Palm) Wax, Vitamin A (Beta-Carotene) – 5,000 iu, Vitamin D – 600 iu, Vitamin E (D-Alpha Tocopherol) 5,000 iu, Calendula (Marigold), Aloe, Comfrey, Tea-Tree Oil, Myrrh Gum Oil, Lavender Oil

Distributed by:
Halo, Purely For Pets, Inc.
12320 Race Track Road
Tampa, FL 33626
800-426-4256
www.halopets.com

Since 1986

HALO

PURELY FOR PETS®



For Cats

Spot's Stew®

Wholesome Chicken Recipe

The original. Great taste. Natural ingredients with added vitamins and minerals.

Net Wt. 7.5oz. (212.6g)

Our Ingredients:

Chicken
Zucchini
Squash
Celery
Chicken broth
Chicken liver
Carrots
Green beans
Peas
Turkey
Calcium lactate
Kelp powder
Sweet potato
Pumpkin
Soy sauce
Garlic powder
Choline chloride
Zinc glutonate
Taurine
Ascorbic acid

PURE GOODNESS FROM PURE FOOD

- Real food - simple ingredients with added vitamins and minerals
- Free from byproducts and artificial preservatives, colors and flavors
- Flavored naturally without added salt or sugar

SPOT'S STEW® Chicken Recipe is formulated to meet the nutritional levels established by the AAFCO Cat Food Nutrient Profiles for All Life Stages

SPOT'S STEW® pet food was first made in Andi Brown's kitchen in 1986, a gesture of love for her pet. Spot thrived and word got around. Now, Halo brings that same recipe to dogs and cats everywhere so that your pet can reap the rewards of SPOT'S STEW®.

HOW TO FEED SPOT'S STEW® WHOLESOME CHICKEN RECIPE TO YOUR CAT:

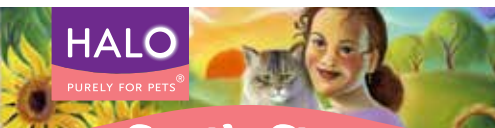
Allow **kittens** to eat to their heart's content for ten minutes, 3-4 times daily. **Adult cats:** Feed twice daily what they will eat in a half hour. Your cat has individual nutritional needs, dependent on age, activity level and climate. Refrigerate any unused portions. **Pregnant & Nursing Cats:** Feed 2-4 times the adult requirement per day.

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Since 1986

HALO

PURELY FOR PETS®



For Cats

Spot's Stew®

Succulent Salmon Recipe™

Net Wt. 3.5 oz. (99.2g)

THE ORIGINAL. GREAT TASTE. NATURAL INGREDIENTS WITH ADDED VITAMINS AND MINERALS

Our Ingredients: salmon, chicken broth, beef liver, zucchini, squash, carrots, peas, celery, water, green beans, turkey, mustard greens, okra, kelp, dicalcium phosphate, calcium carbonate, flax seed, sweet potato, pumpkin

Guaranteed Analysis:

Crude Protein 5.5% (min)	Crude Fat 1.5% (min)
Crude Fiber 1.5% (max)	Moisture 88.0% (max)

How to feed SPOT'S STEW® Succulent Salmon Recipe™ to your cat: Allow kittens to eat to their heart's content for ten minutes, 3-4 times daily. **Adult cats:** Feed twice daily what they will eat in a half hour. Your cat has individual nutritional needs, dependent on age, activity level and climate. Refrigerate any unused portions. **Pregnant & Nursing Cats** Feed 2-4 times the adult requirement per day.

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800-426-4256
www.halopets.com

Since 1986

Laura Dalrymple • lwalukevich@gmail.com • www.lauradalrymple.com

Halo Pets	Brand redesign, packaging design, tradeshow and event design
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Our Ingredients: Chicken, Chicken Broth, Beef, Vegetable Broth (Green Beans, Squash, Celery, Zucchini, Mustard Greens, Okra, Sweet Potato, Pumpkin), Chicken Liver, Potatoes, Carrots, Peas, Tomato Paste, Potato Starch, Pea Protein, Pea Fiber, Calcium Citrate, Flaxseed Meal, Kelp, Potassium Chloride, Choline Bitartrate, Taurine, **Vitamins** (Vitamin E Supplement, Vitamin A Supplement, Niacin, Calcium Pantothenate, Vitamin K, Biotin, Riboflavin Supplement, Pyridoxine Hydrochloride, Folic Acid, Vitamin D Supplement, Thiamine, Mononitrate, Vitamin B12 Supplement), **Minerals** (Potassium Iodide, Manganese Proteinate, Iron Proteinate, Cobalt Proteinate, Selenium Selenite)
Guaranteed Analysis: Crude Protein: 9.0%(min), Crude Fat: 1.5% (min); Crude Fiber: 2.0% (max), Moisture: 80.0% (max)

Ash: 1.9% (max), Magnesium: .03% (max), Taurine*: .10% (min), Omega 6*: .25% (min), Omega 6*: .15% (max)
How to feed SPOT'S STEW® to your cat: The average cat requires 1 oz for each pound of body weight, best fed twice a day. Feed up to twice this amount for kittens.



THE ORIGINAL. GREAT TASTE. NATURAL INGREDIENTS WITH ADDED VITAMINS AND MINERALS

Our Ingredients: Chicken, zucchini, yellow squash, celery, chicken broth, chicken liver, carrots, green beans, green peas, turkey, calcium citrate, dried kelp, sweet potato, pumpkin, soy sauce, garlic powder, choline chloride, zinc gluconate, taurine, ascorbic acid
Guaranteed Analysis: Crude Protein 4.5% (min) Crude Fat 1.5% (min) Crude Fiber 1.5% (max) Moisture 90.0% (max)

How to feed SPOT'S STEW® to your cat: The average cat requires 1 oz for each pound of body weight, best fed twice a day. Feed up to twice this amount for kittens.

SPOT'S STEW® Chicken Recipe is formulated to meet the nutritional levels established by the AAFCO Cat Food Nutrient Profiles for All Life Stages

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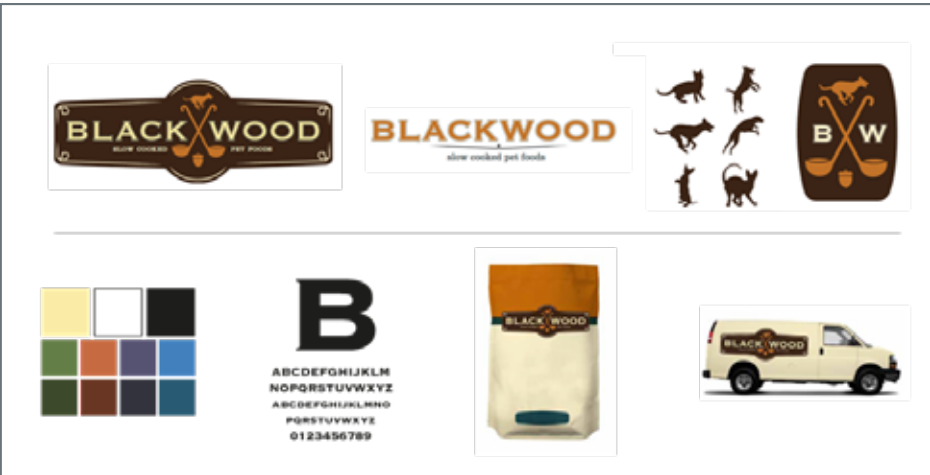
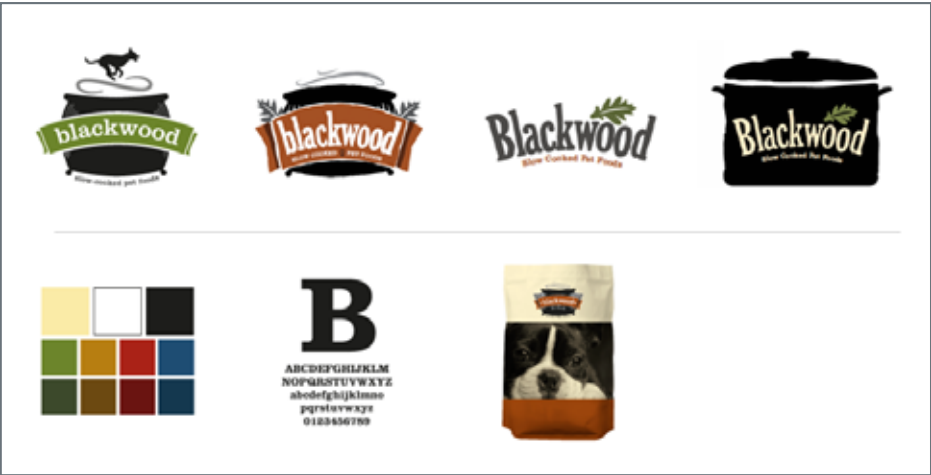


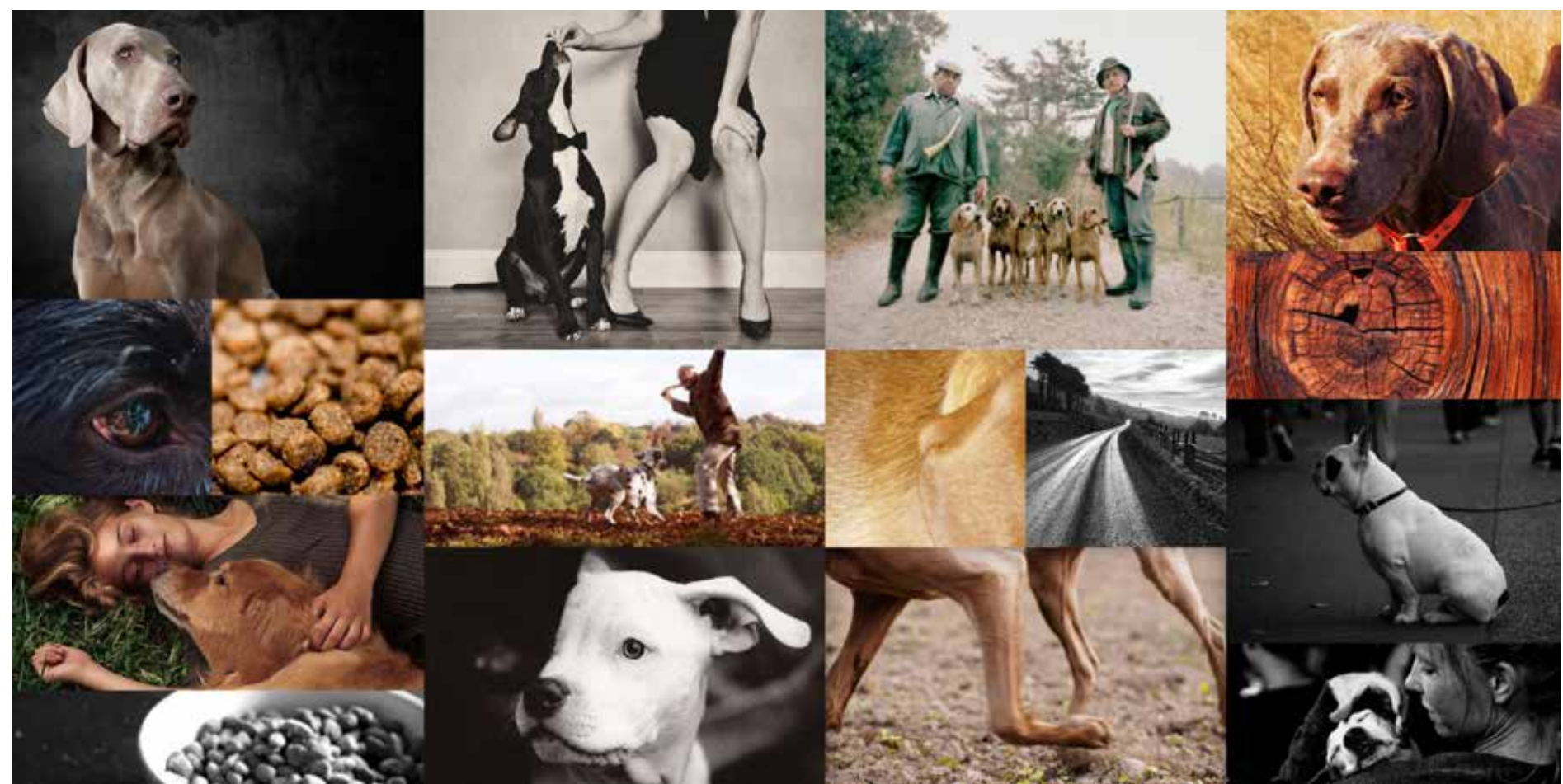
Blackwood Pet Foods	Brand redesign, packaging design, brand guidelines writing and development
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BLACKWOOD®



Before Elements







1 Steam blocker vents, elbow and shoulder points give added protection against compression burns

2 Ergonomic arm design allows for full range of motion

3 Integrated collar and patented Closure™ storm flap adds valuable protection

4 SteamGuard™ wind and heat resistant steam barrier

WITH YOU EVERY STEP OF THE WAY.

Sperian Fire is the single source for equipment that is proven and tested with firefighters to be easy to use and reliable – every day, in every situation. With products like the ergonomically engineered ULTRAMOTION™ Turnout Gear, you can rely on Sperian Fire every step of the way.

Duffel® Nomex® | Duffel® Kevlar®

SPERIANFIRE.COM 800.563.8504





4 REASONS WHY YOU SHOULD TRY WARRIOR

1 Integrated components and electronics reduce snag points to keep you moving freely

2 Lower center of gravity design allows you to look up a ladder without your helmet hitting the cylinder

3 Lightweight aluminum AirPod™ backpack tested to over 1,000 lbs. of pull force

4 Ergonomic swivel/pivot mechanism increases mobility by up to 30% and reduces stress on your shoulders and back

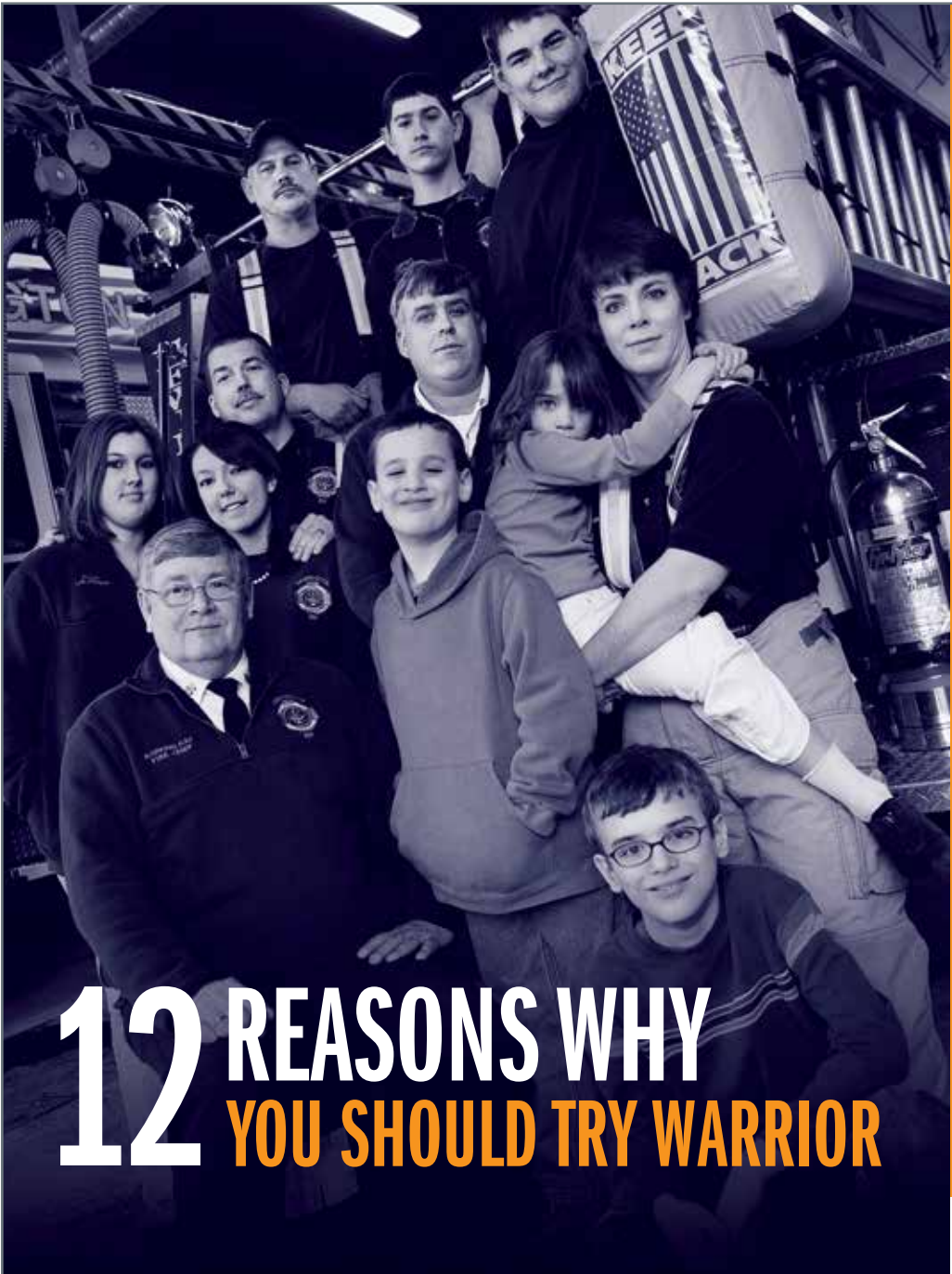
YOU DEMANDED IMPROVED MOBILITY. WE GOT A MOVE ON.

The reasons for trying the WARRIOR™ SCBA are really countless – although integrated design, unprecedented mobility and comfort, fewer snag points and improved vision and communication are all great places to start.

But the most important reason why you should rely on WARRIOR is because people rely on you.

TRY WARRIOR TODAY.
SPERIANFIRE.COM/WARRIOR
800.821.7236





12 REASONS WHY YOU SHOULD TRY WARRIOR

DEVELOPED WITH FIREFIGHTERS. A DIFFERENCE YOU CAN RELY ON.

1 Three carrying handles and carabiner holes for easy carrying and emergency extrication

2 Ergonomic design distributes weight, reducing stress to your shoulders and back

3 SpeedChange™ cylinder system releases with one hand for quick cylinder changes

4 Integrated components and electronics reduce snag points so you can move more freely

5 One central source powers all components on the Warrior and the LED HUD

6 CommCommand™ wireless radio communications with distortion free, crystal clear signal

7 Optically correct facepiece offers unmatched peripheral vision in stressful environments

8 Lower center of gravity design allows you to look up a ladder without your helmet hitting the cylinder

9 Unique swivel/pivot mechanism allows for up to 30% greater mobility than traditional SCBAs

10 Super thick padding for added comfort

11 Low-air alarm close to the ears for easy detection

12 Lightweight aluminum AirPod™ backpack tested to over 1,000 lbs. of pull force

THE REASONS FOR TRYING THE WARRIOR™ SCBA ARE REALLY COUNTLESS although integrated design, unprecedented mobility and comfort, fewer snag points and improved vision and communication are all great places to start.

But the most important reason why you should rely on WARRIOR is because people rely on you.

TRY WARRIOR TODAY.
SPERIANFIRE.COM/WARRIOR
800.821.7236





Maximum mobility and comfort with fewer snag points.

1. Carrying Handles. Three large handles accommodate gloved hands and allow for easy transport.
2. AirFed® Backpack. Lightweight, aluminum backpack delivers superior strength and stability.
3. Alarms. Choice of three audible low air alarms (bell, siren, or whistle) located near the ear for easy detection by the user. Visual low air alarm on back for easy identification in high-voice environments. A large red button on the front of the IntelliPASS™ provides instant full alarm. Battery status indicators on front and back for critical battery information prior to donning.
4. Task Band. SpeedChange™ lock and release system makes for quick cylinder change-outs with one hand under the most adverse conditions.
5. PASS Alarms. IntelliPASS™ audible and visual alarms located on the front and back of the SCBA increase chance of discovery regardless of the orientation of the downed firefighter. 8-color LEDs on front and back provide immediate visual indications of whether the IntelliPASS is in testing or alarm mode. Data logging records the most recent 2,000 events—downloadable to any PC.
6. Three Carabiner Attachments. Carabiner attachment points withstand up to 1,000 lbs of pull force for exitation.
7. Hip Pad. Large, flexible hip pad distributes weight evenly across the back for added comfort. Unique MaxoMotion™ swivel and pivot design moves with firefighters, delivering superior mobility.
8. Grab Handles. Large grab handles allow easy location and function with gloved hands.
9. First Stage Pressure Reducer. Fail-safe design is simple and reliable; protected within the backpack to eliminate snag points.
10. Central Power Source. Single battery compartment, utilizing four "C" alkaline batteries, to power all integrated electronics simplifies and reduces frequency of battery change.
11. Rapid Intervention Crew/Company Universal Air Connection (RUC UAC). Protected by the backplate for safety—eliminating another snag point.

Integrated design.

Superior optics and unparalleled peripheral vision.

12. TwentyTwenty® Plus CBRN Facepiece. Optically correct anti-fog lens provides distortion-free view and unparalleled peripheral vision. Soft bulb rubber skirt furnishes excellent sealing ability, comfort and durability.
13. Hard-wired Heads-Up Display (HUD). Wide-span LED-style display automatically dims or brightens and offers "gas gauge" style readings for easy differentiation. External visual low air alarm provides easy identification in high-voice environments.
14. CommCommand® Voice Amplification System (VAS). Features clear, distortion-free voice amplification with choice of push-to-talk or hands-free operation.
15. CommCommand® Wireless Radio Communication System (RCS). Features digital spread spectrum radio frequency for crystal-clear communications. Eliminates interface cable snag hazard.

Two reliable options for keeping your team connected.



Superior mobility.

Enhanced communications.

Optimized vision.

Standing, bending, crawling or climbing, the Warrior® SCBA moves with you, not against you. The sleek integrated design eliminates bulky protrusions that restrict movement and act as snag points. The unique MaxoMotion™ swivel and pivot mechanism ensures that the Warrior moves the way you need to move in the most demanding of circumstances.

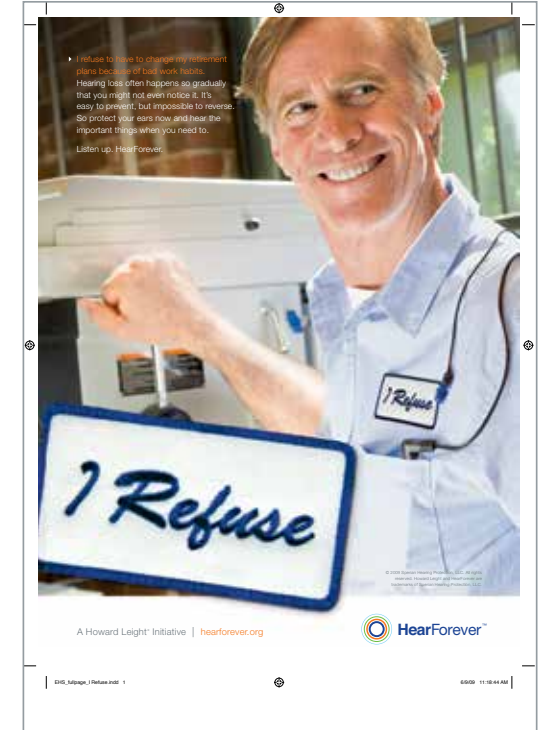
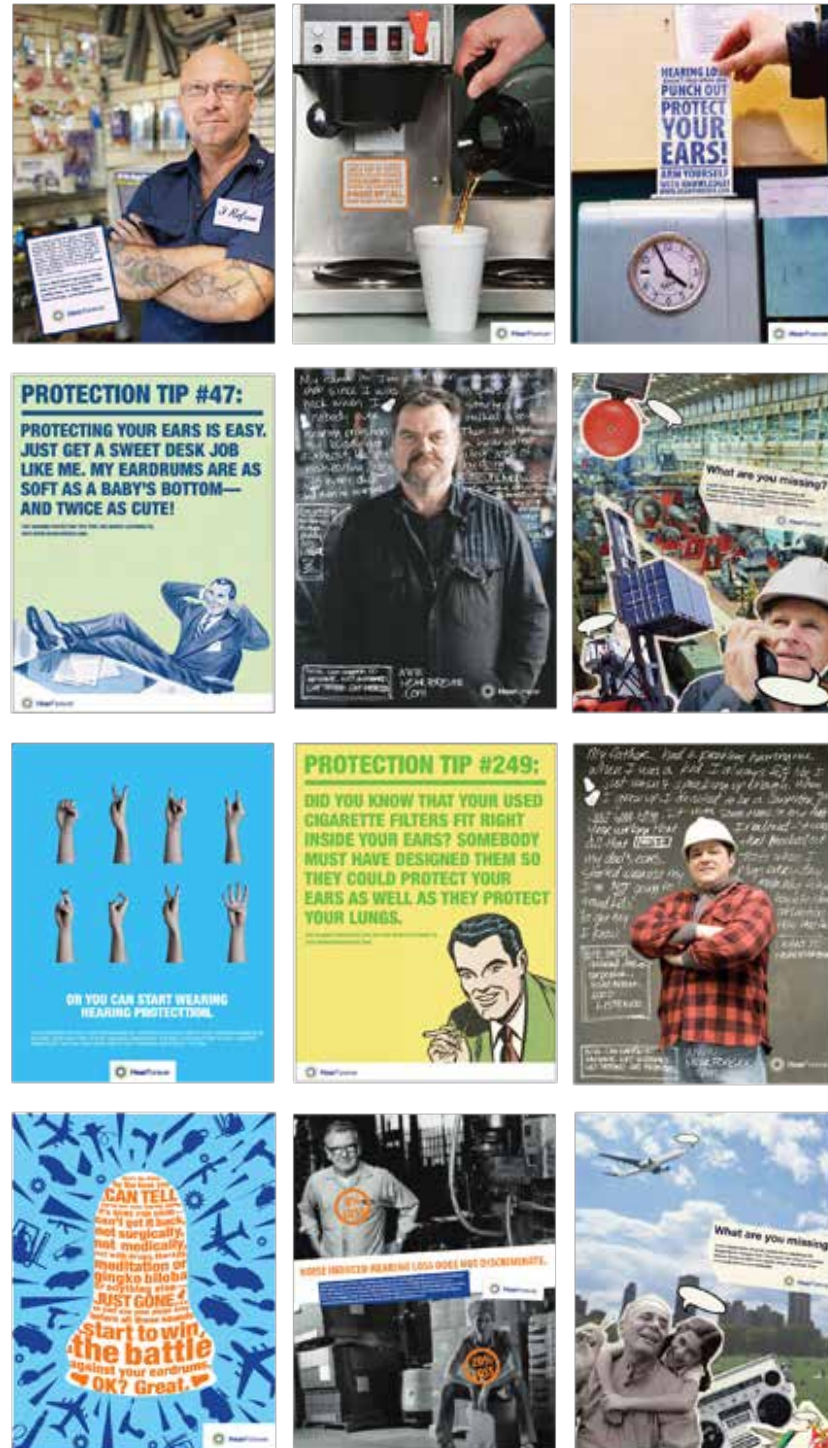
To keep your team connected, Warrior offers a choice of two best-in-class communication options.

1. The CommCommand® Voice Amplification System (VAS) offers clear, distortion-free, local vicinity communication with push-to-talk or hands-free modes.
2. The CommCommand® Wireless Radio Communication System (RCS) utilizes a digital spread spectrum that scrambles voice data 14,000 times per second for crystal-clear radio communication. The lapel microphone with built-in speaker can be used independently or with the RCS in a matter of seconds for an integrated communications solution.

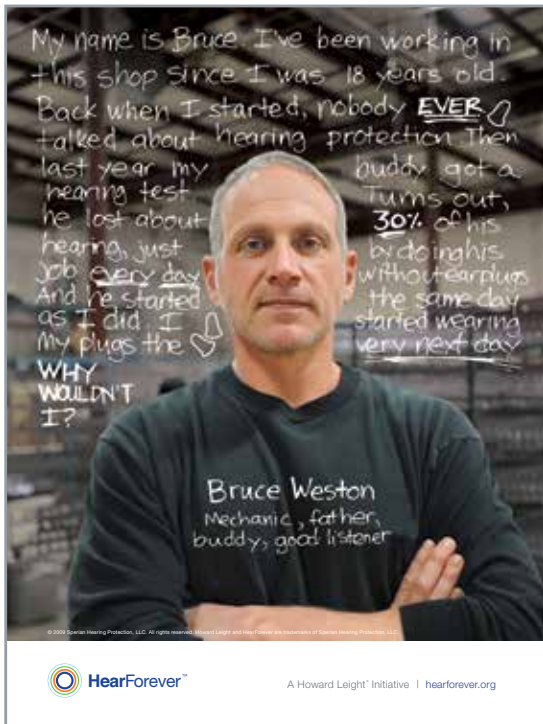
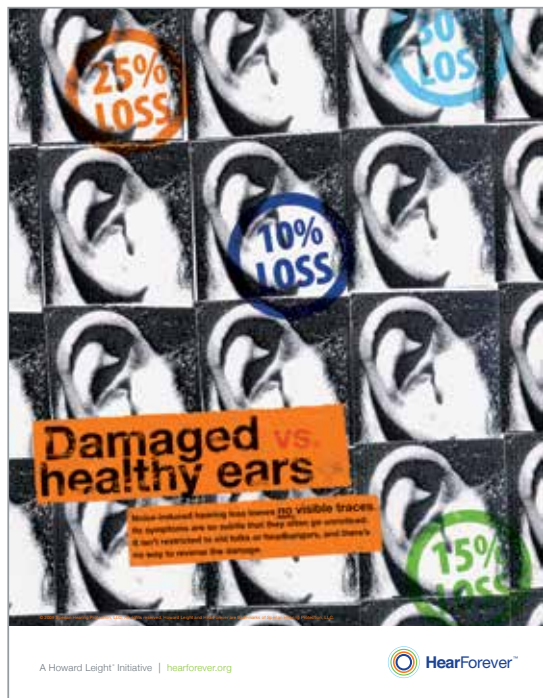
Smoke, darkness and glare challenge your vision. Warrior's TwentyTwenty® Plus CBRN facepiece delivers an unobstructed view and unparalleled peripheral vision. The optically correct, scratch-resistant polycarbonate lens with permanent anti-fog coating offers superior vision under the worst conditions. Leading comfort is built in with a seal of soft, pliable bulb rubber designed to easily and comfortably fit most facial configurations.

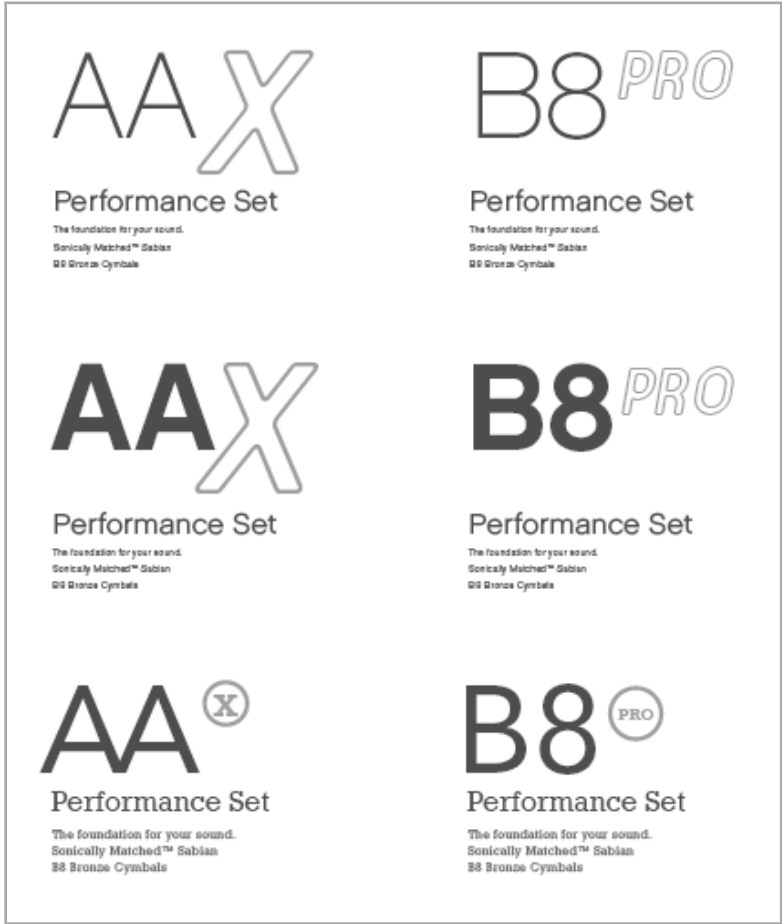
New levels of integration, simplicity, comfort and mobility.





Howard Leight	Ad campaign conceptual development for workplace hearing loss awareness, microsite design development
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Digitech: Hardwire	Packaging design
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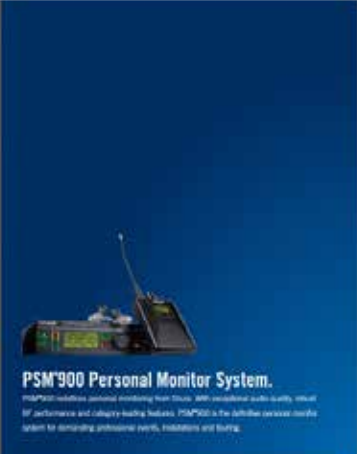
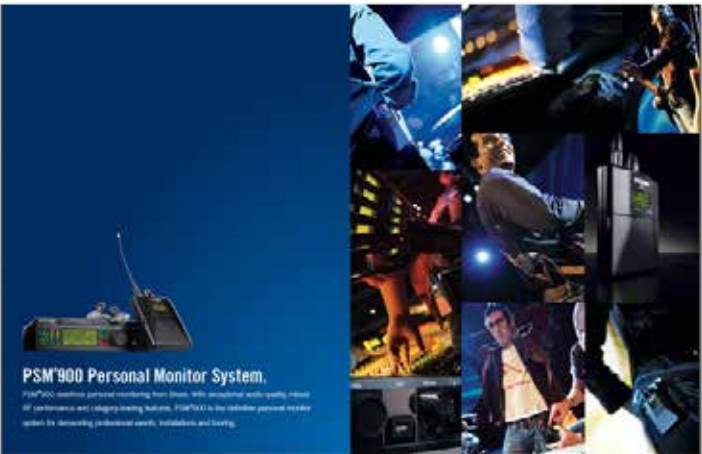
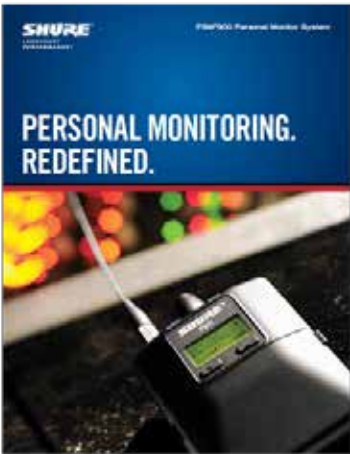






VOX Amplification	Brand Strategy, brand guidelines writing and development, packaging design, tradeshow design and development
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*Venture On*TM

More than a trip.

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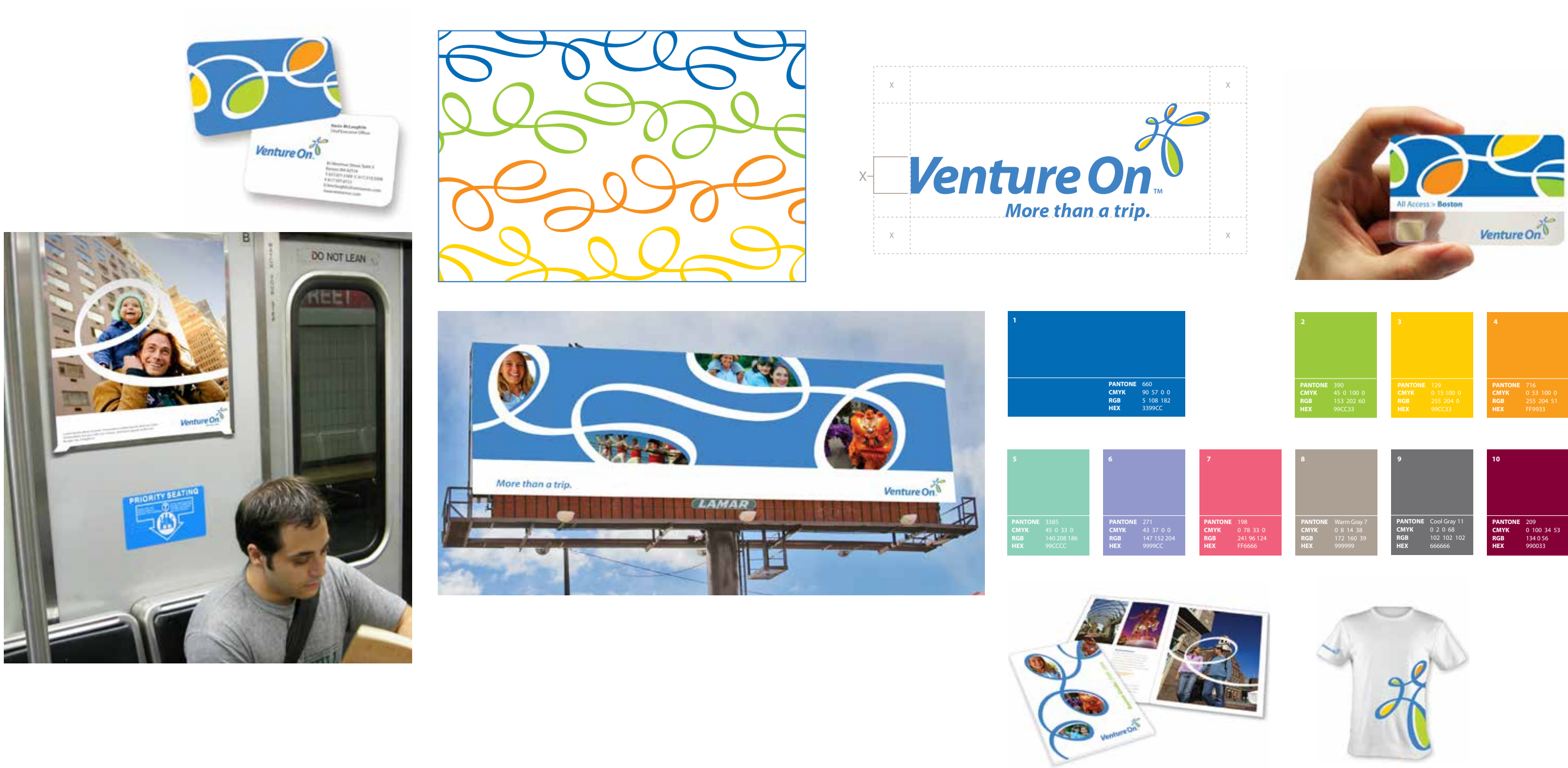
VENTURE ON

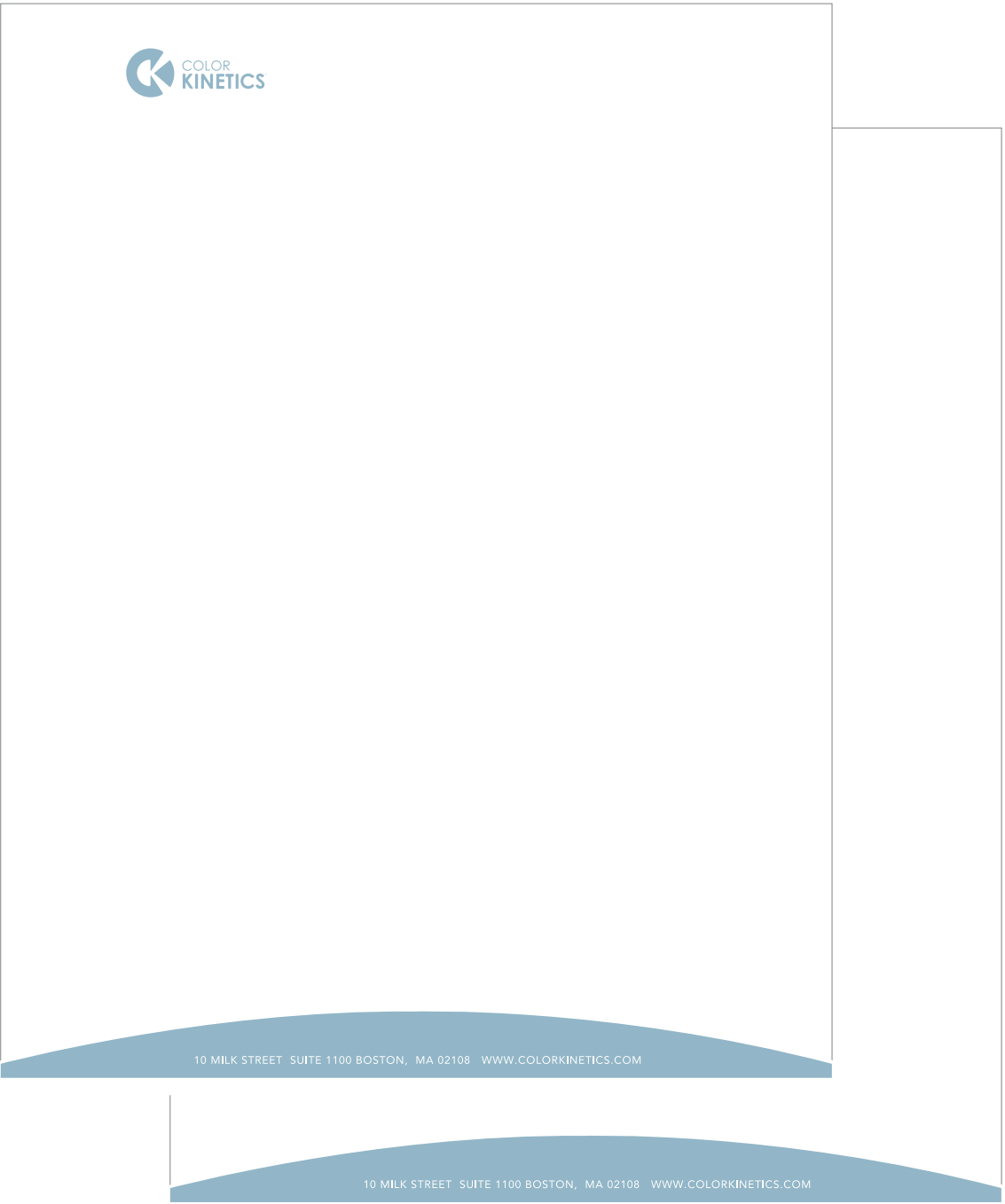
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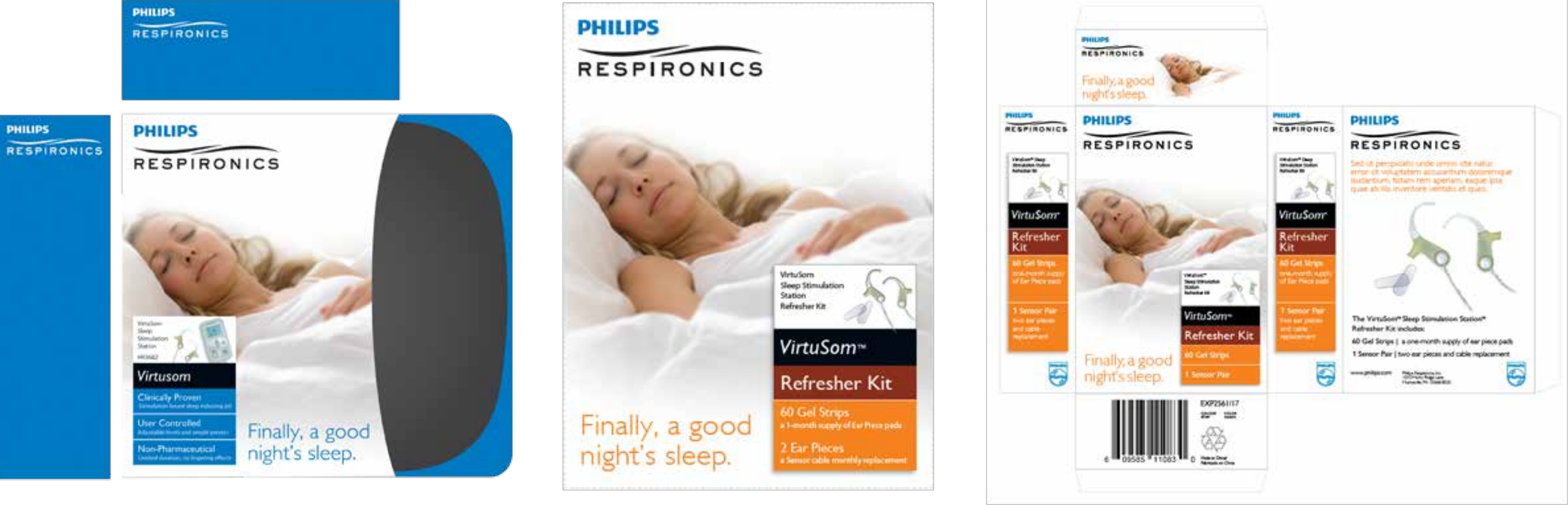
VENTURE ON

VentureOn

Smart Destinations	Brand renaming, rebranding, logo design, brand guidelines writing and development
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Oregon Tools - PowerNow	New brand development, packaging, marketing tactics, brand guidelines writing and development
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